

STUDY SCHEDULE

# INTERNATIONAL BUSINESS AND SOCIAL SCIENCES

BACHELOR OF ARTS



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Faculty  
**Society and Economics**

Kleve, 15.10.2013

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## RECOMMENDED STUDY PLAN

|            |   |  |   |                             |                     |   |
|------------|---|--|---|-----------------------------|---------------------|---|
| SEMESTER 1 | Basics of Business Administration and Social Sciences | Civil and Business Law                             | Business Mathematics                          | Descriptive Statistics      | Basics of Economics | Information Technologies and Applied Software |
|            | 5 CP  | 5 CP   | 5 CP  | 5 CP                        | 5 CP                | 5 CP  |
| SEMESTER 2 | Financial Accounting                                  | Management Accounting                              | Ethics and Culture                            | International Law           | Basic Methods       | Human Resource Management and Logistics       |
|            | 5 CP  | 5 CP   | 5 CP  | 5 CP                        | 5 CP                | 5 CP  |
| SEMESTER 3 | Corporate Finance                                     | International Accounting and Corporate Development | Empirical Research Methods                    | International Organisations | Project             | Marketing                                     |
|            | 5 CP  | 5 CP   | 5 CP  | 5 CP                        | 5 CP                | 5 CP  |
| SEMESTER 4 | Competition and Regulation                            | Conflict Management and Business Psychology        | Controlling and Integrated Management Systems | Decision and Game Theory    | Elective Subjects   |   |
|            | 5 CP  | 6 CP   | 6 CP  | 5 CP                        | 8 CP                |   |
| SEMESTER 5 | Business Analysis                                     | Economic Policy in an International Environment    | Social Aspects in Economics                   | Project                     | Elective Subjects   |   |
|            | 6 CP  | 6 CP   | 5 CP  | 5 CP                        | 8 CP                |   |
| SEMESTER 6 | Internship or Semester Abroad                         |  |   |                             |                     |   |
|            | 30 CP   |  |   |                             |                     |   |
| SEMESTER 7 | Workshop: Academic Writing                            | Business Simulation                                | Project                                       | Bachelor Thesis             |                     | Colloquium                                    |
|            | 5 CP  | 5 CP   | 5 CP  | 12 CP                       |                     | 3 CP  |

| Business Administration | Social Sciences | Economics | Law | Methods |
|-------------------------|-----------------|-----------|-----|---------|
|                         |                 |           |     |         |

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**IB\_1 BASICS OF BUSINESS ADMINISTRATION AND SOCIAL SCIENCES**


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|   |  |
|---|--|
| <b>MODULE-NO.</b>                                     | IB_1   |
| <b>COURSES</b>  | IB_1.1 Basics of Business Administration<br>IB_1.2 Basics of Social Sciences   |
| <b>EQUIVALENT</b>                                     | IR_3   |
| <b>RESPONSIBLE PROFESSOR</b>                          | N.N.   |
| <b>CREDIT POINTS</b>                                  | 5 CP   |
| <b>CONTACT HOURS</b>                                  | 4 CH per Week  |
| <b>WORKLOAD</b>                                       | 150 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%   |
| <b>STUDY SEMESTER</b>                                 | 1 <sup>st</sup> Semester   |
| <b>OFFER</b>  | Winter Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam   |
| <b>LEARNING OUTCOMES</b>                              | <p>At the end of the course students will be familiar with the core methods and results in the fields of business administration and social sciences. In such the module serves as a basis for further studies in the relevant fields.</p> <p>After completing the module students will be able to describe the core aspects of business administration and social sciences and will be able to illustrate, contrast, and apply the main concepts and theories from the fields of business administration, sociology, and political sciences. Hence, they will be able to discuss and interpret operational, societal, economic and political challenges from various perspectives. Through the successful participation in this module students are able to recognize the basics of doing business inside a company. They are also able to discuss critically the role of an entrepreneur and the process of business planning.</p> |

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**IB\_1.1 BASICS OF BUSINESS ADMINISTRATION**

|                      |   |
|----------------------|---|
| <b>EQUIVALENT</b>    | GD_4.1, IR_3.1, TL_1.1  |
| <b>TYPE</b>          | Lecture   |
| <b>SIZE OF GROUP</b> | Up to 240   |
| <b>CREDIT POINTS</b> | 3 CP  |
| <b>CONTACT HOURS</b> | 2 CH per Week   |
| <b>WORKLOAD</b>      | 90 h  |
| <b>BIBLIOGRAPHY</b>  | Dias, L. and A. J. Shah (2009) <i>Introduction to Business</i> , Columbus Ohio: McGraw Hill Higher Education. |

|                |  |
|----------------|--|
|                | <p>Nickels, W., J. McHugh, and S. McHugh (2010) <i>Understanding Business</i>, 9<sup>th</sup> ed., Columbus Ohio: McGraw Hill Higher Education.</p> <p>Nickels, W. G., J. McHugh, and S. McHugh (2012) <i>Business: Connecting Principles to Practice</i>, Columbus Ohio: McGraw Hill Higher Education.</p>  |
| <b>CONTENT</b> | <p>The main topics to be covered are:</p> <ul style="list-style-type: none"> <li>• business planning and entrepreneurship</li> <li>• business models, target systems and strategies (meaning of a business model, target system of an business, strategy development, products and services)</li> <li>• analysis of market, customer and competitor (analysis of the market and the framework, competitor analysis, portfolio techniques, SWOT-analysis, marketing)</li> <li>• design of the net product (net product and value chain, application of the value chain concept, lean production, franchising)</li> <li>• corporation structures (basics and connections, legal form, organisational structure, corporate governance, human resource management, corporate development)</li> <li>• accounting (basics and connections, external accounting, internal accounting, planning calculations)</li> <li>• financing and shareholder value (basics and connections, financing, due diligence, shareholder value approach)</li> <li>• summary: business plan</li> </ul> |

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**IB\_1.2 BASICS OF SOCIAL SCIENCES**

|                      |   |
|----------------------|---|
| <b>EQUIVALENT</b>    | IR_3.2  |
| <b>TYPE</b>          | Lecture   |
| <b>SIZE OF GROUP</b> | Up to 120   |
| <b>CREDIT POINTS</b> | 2 CP  |
| <b>CONTACT HOURS</b> | 2 CH per Week   |
| <b>WORKLOAD</b>      | 60 h  |
| <b>BIBLIOGRAPHY</b>  | <p>Giddens, A. (2009) <i>Sociology</i>, 6<sup>th</sup> ed., Cambridge: Cambridge University Press.</p> <p>Hunt, E.F. and D.C. Colander (2010) <i>Social Science: An Introduction to the Study of Society</i>, 14<sup>th</sup> international ed., Boston, MA: Pearson.</p> <p>Newton, K. and J.W. van Deth (2009) <i>Foundations of Comparative Politics</i>, 2<sup>nd</sup> ed., Cambridge: Cambridge University Press.</p> |

|                |  |
|----------------|--|
| <b>CONTENT</b> | <p>Social sciences, in general, comprise all academic disciplines concerned with the theory and analysis of human society as well as social relationships. Following a holistic approach the various relevant disciplines, such as anthropology, economics, history, political sciences, psychology, or sociology, will be introduced and their interdependencies as well as their major conceptual differences will be addressed. The role of the various disciplines in explaining human society and social relationships will be discussed.</p> <p>Having gained an overview of the central themes and disciplines core issues, questions and challenges in the field of social sciences will be introduced and analyzed in particular from a sociology- and a political sciences-perspective. Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• Social Identity</li> <li>• Social Structure</li> <li>• Conflict and Consensus</li> <li>• Social Inequality</li> <li>• Governmental Forms and Functions</li> <li>• Social and Political Change</li> <li>• Social and Political Integration</li> <li>• Government and the Economy</li> <li>• Institution-building</li> </ul> <p>Necessary concepts, methods and tools are presented and explained throughout the course.</p> |
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## IB\_2 CIVIL AND BUSINESS LAW

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|   |   |
|---|---|
| <b>MODULE-NO.</b>                                     | IB_2  |
| <b>COURSE</b>   | IB_2.1 Basics of Civil Law<br>IB_2.2 Basics of Business Law |
| <b>EQUIVALENT</b>                                     | -   |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Heiko Wilde                                       |
| <b>CREDIT POINTS</b>                                  | 5 CP  |
| <b>CONTACT HOURS</b>                                  | 4 CH per Week   |
| <b>WORKLOAD</b>                                       | 150 h   |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%  |
| <b>STUDY SEMESTER</b>                                 | 1 <sup>st</sup> Semester                                    |
| <b>OFFER</b>  | Winter Term   |
| <b>LANGUAGE</b>                                       | English   |
| <b>CLASSIFICATION</b>                                 | Required Course   |
| <b>PREREQUISITES</b>                                  | None  |
| <b>RECOMMENDED PREREQUISITES</b>                      | None  |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination   |

|                             |  |
|-----------------------------|--|
| <b>POSSIBLE EXAMINATION</b> | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>    | Students will acquire knowledge of various fundamental areas of civil law and domestic and international business law with a focus on contracts, companies, cartel law and international sales contracts. The students will be able to identify important legal issues in these areas and relate them to various typical real-life situations. The students will be enabled to argue simple cases regarding frequently recurring situations. The students will also be able to act as an intermediary for the legal profession in the area of civil law and domestic and international business law. |

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**IB\_2.1 BASICS OF CIVIL LAW**

|                      |  |
|----------------------|--|
| <b>EQUIVALENT</b>    | -  |
| <b>TYPE</b>          | Lecture  |
| <b>SIZE OF GROUP</b> | Up to 60   |
| <b>CREDIT POINTS</b> | 2 CP   |
| <b>CONTACT HOURS</b> | 2 CH per Week  |
| <b>WORKLOAD</b>      | 60 h   |
| <b>BIBLIOGRAPHY</b>  | <p>Foster, N. and S. Sule (2010) <i>German Legal System and Laws</i>, 4<sup>th</sup> ed., Oxford: Oxford University Press.</p> <p>Reimann / Zekoll, <i>Introduction to German Law</i>, 2<sup>nd</sup> ed. 2006.</p> <p>Howard Fisher, <i>The German Legal System &amp; Legal Language</i>, 3<sup>rd</sup> ed. 2006.</p> <p>Wendler, Tremml, Bücker, <i>Key Aspects of German Business Law</i>, 4<sup>th</sup> ed. 2008.</p>  |
| <b>CONTENT</b>       | <p>Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• Basic terms and concepts of civil law, such as persons and things.</li> <li>• Contracts, in particular conclusion, termination, remedies, and special types of contracts, e.g. purchase contract, rental contract, building/repair contract, and legal remedies of the buyer/lessee/customer under the statutory German law relating to these types of agreements.</li> <li>• Property, in particular transfer of title to movable and immovable property, encumbrances, pledges and transfers serving as collateral</li> </ul> |

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**IB\_2.2 BASICS OF BUSINESS LAW**

|                      |   |
|----------------------|---|
| <b>EQUIVALENT</b>    | -   |
| <b>TYPE</b>          | Lecture   |
| <b>SIZE OF GROUP</b> | Up to 60  |
| <b>CREDIT POINTS</b> | 2 CP  |
| <b>CONTACT HOURS</b> | 2 CH per Week   |
| <b>WORKLOAD</b>      | 60 h  |
| <b>BIBLIOGRAPHY</b>  | <p>Foster, N. and S. Sule (2010) <i>German Legal System and Laws</i>, 4<sup>th</sup> ed., Oxford: Oxford University Press.</p> <p>Howard Fisher (2006) <i>The German Legal System &amp; Legal Language</i>, 3<sup>rd</sup> ed.</p> <p>Reimann / Zekoll (2006) <i>Introduction to German Law</i>, 2<sup>nd</sup> ed.</p> |

|                |  |
|----------------|--|
|                | <p>Wendler, Tremml, Bückler (2008) <i>Key Aspects of German Business Law</i>, 4<sup>th</sup> ed.</p> <p>Wirth, G. et.al. (2010) <i>Corporate Law in Germany</i>, 2<sup>nd</sup> ed., München: Beck Juristischer Verlag.</p>  |
| <b>CONTENT</b> | <p>Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• Fundamentals of corporate and commercial law (Kaufmann term, substantive commercial law and commercial register) in Germany</li> <li>• Important companies, such as GmbH, Aktiengesellschaft, GmbH &amp; Co. KG</li> <li>• Fundamentals of unfair competition law</li> <li>• Fundamentals of cartel law: Cartels, horizontal agreements, vertical agreements, abuse of dominant position</li> <li>• Contract law, in particular negotiation of contracts</li> </ul> |

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### IB\_3 BUSINESS MATHEMATICS

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| <b>MODULE-NO.</b>                                     | IB_3   |
| <b>EQUIVALENT</b>                                     | TL_2   |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Gernot Müller  |
| <b>TYPE</b>   | Lecture and accompanying Exercise  |
| <b>SIZE OF GROUP</b>                                  | Up to 120  |
| <b>CREDIT POINTS</b>                                  | 5 CP   |
| <b>CONTACT HOURS</b>                                  | 4 CH per Week  |
| <b>WORKLOAD</b>                                       | 150 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%   |
| <b>STUDY SEMESTER</b>                                 | 1 <sup>st</sup> Semester   |
| <b>OFFER</b>  | Winter Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam   |
| <b>LEARNING OUTCOMES</b>                              | <p>By the end of the course students will be able to apply mathematical tools in order to calculate key figures required for analysis and decision making in business and economics. Furthermore, they will be prepared to illustrate standard economic issues with mathematical models and will be versed in applying relevant mathematical concepts to solve basic economic optimization problems.</p> |
| <b>BIBLIOGRAPHY</b>                                   | <p>Chiang, A. C., et al (2005) <i>Fundamental Methods of Mathematical Economics</i>, 4<sup>th</sup> international ed., New York: McGraw Hill.</p> <p>Jacques, I. (2013) <i>Mathematics for Economics and Business</i>, 7<sup>th</sup> ed., Harlow et al: Pearson.</p>  |



|                |  |
|----------------|--|
|                | Soper, J. (2004) <i>Mathematics for Economics and Business: An Interactive Introduction</i> , 2nd ed., Croydon: Wiley-Blackwell Publishing.  |
| <b>CONTENT</b> | <p>In this module, core mathematical concepts relevant to business administration and economics are introduced, explained, and applied to practical examples. The topics to be covered are primarily:</p> <ul style="list-style-type: none"> <li>• Linear equations and systems of linear equations;</li> <li>• Non-linear equations;</li> <li>• Matrix algebra;</li> <li>• Differentiation and integration;</li> <li>• Marginal concepts, rates of change, and elasticities;</li> <li>• Simple and compound interest;</li> <li>• Unconstrained and constrained optimization problems;</li> <li>• Lagrange multipliers.</li> </ul> |

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## IB\_4 DESCRIPTIVE STATISTICS

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|---|--|
| <b>MODULE-NO.</b>                                     | IB_4   |
| <b>EQUIVALENT</b>                                     | IR_4, TL_3   |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Gernot Müller  |
| <b>TYPE</b>   | Lecture and accompanying Exercise  |
| <b>SIZE OF GROUP</b>                                  | Up to 180  |
| <b>CREDIT POINTS</b>                                  | 5 CP   |
| <b>CONTACT HOURS</b>                                  | 4 CH per Week  |
| <b>WORKLOAD</b>                                       | 150 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%   |
| <b>STUDY SEMESTER</b>                                 | 1 <sup>st</sup> Semester   |
| <b>OFFER</b>  | Winter Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam   |
| <b>LEARNING OUTCOMES</b>                              | The course aims to provide students with basic statistics applied by management and administration. By the end of the course, they will know the main concepts and can assess the relevance and shortcomings of these techniques. Furthermore, students will be able to use the statistical methods in order to solve realistic decision problems and learn to draw conclusions from available data. |
| <b>BIBLIOGRAPHY</b>                                   | <p>Levin, R. I., and D. S. Rubin (2011) <i>Statistics for Management</i>, 7<sup>th</sup> ed., Dorling Kindersley.</p> <p>Sullivan III, M. (2013) <i>Fundamentals of Statistics: Informed Decisions Using Data</i>, 4<sup>th</sup> ed.,</p>   |

|                |   |
|----------------|---|
|                | Boston: Pearson Education.  |
| <b>CONTENT</b> | <p>The main focus is on descriptive statistics and probability theory with practical case studies and exercises from economics, business management, and social sciences. Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• Data collection and presenting techniques;</li> <li>• Measures of location, position, dispersion, and concentration;</li> <li>• Probability theory and distributions;</li> <li>• Sampling theory and distributions;</li> <li>• Introduction to estimation, formulation of hypotheses, tests of significance, and confidence intervals;</li> <li>• Analysis of variance;</li> <li>• Fundamentals of time series analysis.</li> </ul> |

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## IB\_5 BASICS OF ECONOMICS

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|   |  |
|---|--|
| <b>MODULE-NO.</b>                                     | IB_5   |
| <b>COURSES</b>  | IB_5.1 Microeconomics<br>IB_5.2 Macroeconomics   |
| <b>EQUIVALENT</b>                                     | IR_2, TL_15  |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Hasan Alkas  |
| <b>CREDIT POINTS</b>                                  | 5 CP   |
| <b>CONTACT HOURS</b>                                  | 6 CH per Week  |
| <b>WORKLOAD</b>                                       | 150 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%   |
| <b>STUDY SEMESTER</b>                                 | 1 <sup>st</sup> Semester   |
| <b>OFFER</b>  | Winter Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam   |
| <b>LEARNING OUTCOMES</b>                              | <p>Upon successful completion of the course, students will be able to describe the basic mechanisms at work in the economic system. They will be able to illustrate the theoretical foundations of demand and supply and the role of consumers, producers, and the public sector. Furthermore, students are enabled to discuss different means and measures affecting the economy in the short- and long-run.</p> <p>They will be able to solve simple diagrammatic and algebraic models in micro- and macroeconomics and to identify applications of, limitations to, and improvements in these models.</p> |

## IB\_5.1 MICROECONOMICS

|                      |   |
|----------------------|---|
| <b>EQUIVALENT</b>    | IR_2.1, TL_15.1   |
| <b>TYPE</b>          | Lecture and accompanying Exercise   |
| <b>SIZE OF GROUP</b> | Up to 180   |
| <b>CREDIT POINTS</b> | 3 CP  |
| <b>CONTACT HOURS</b> | 4 CH per Week   |
| <b>WORKLOAD</b>      | 90 h  |
| <b>BIBLIOGRAPHY</b>  | <p>Mankiw, N.G. and M.P. Taylor (2011) <i>Economics</i>, 2<sup>nd</sup> ed., London: Cengage Learning.</p> <p>Pyndick, R.S. and D.L. Rubinfeld (2010) <i>Microeconomics</i>, 7<sup>th</sup> international ed., Englewood Cliffs: Prentice-Hall.</p> <p>Varian, H. (2010) <i>Intermediate Microeconomics</i>. New York: W.W. Norton &amp; Co.</p>  |
| <b>CONTENT</b>       | <p>The course will provide the students with the basic microeconomic concepts, tools and theoretical foundations. The main topics to be covered are:</p> <ul style="list-style-type: none"> <li>• economic principles</li> <li>• supply and demand</li> <li>• economics of the public sector</li> <li>• production costs and the organisation of markets</li> <li>• economics of factor markets</li> <li>• consumer preferences and budget constraints</li> <li>• profit maximisation</li> </ul> <p>Throughout the course students will be given a short introduction to game theory, information problems, and principal-agent theory.</p> |

## IB\_5.2 MACROECONOMICS

|                      |  |
|----------------------|--|
| <b>EQUIVALENT</b>    | IR_2.2, TL_15.2  |
| <b>TYPE</b>          | Lecture  |
| <b>SIZE OF GROUP</b> | Up to 180  |
| <b>CREDIT POINTS</b> | 2 CP   |
| <b>CONTACT HOURS</b> | 2 CH per Week  |
| <b>WORKLOAD</b>      | 60 h   |
| <b>BIBLIOGRAPHY</b>  | <p>Burda, M. and C. Wyplosz (2009) <i>Macroeconomics: A European Text</i>, Oxford: Oxford University Press.</p> <p>Mankiw, N.G. and M.P. Taylor (2011) <i>Economics</i>, 2<sup>nd</sup> ed., London: Cengage Learning.</p>   |
| <b>CONTENT</b>       | <p>The course will provide the students with the basic macroeconomic concepts, tools and theoretical foundations. The main topics to be covered are:</p> <ul style="list-style-type: none"> <li>• macroeconomic data</li> <li>• long-run economic development</li> <li>• monetary economics</li> <li>• open economy</li> <li>• short-run fluctuations</li> <li>• effects of economic policy</li> </ul> |

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**IB\_6 INFORMATION TECHNOLOGIES AND APPLIED SOFTWARE**


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|   |  |
|---|--|
| <b>MODULE-NO.</b>                                     | IB_6   |
| <b>EQUIVALENT</b>                                     | TL_17  |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Thomas Pitz  |
| <b>TYPE</b>   | Lecture and accompanying Exercise  |
| <b>SIZE OF GROUP</b>                                  | Up to 120  |
| <b>CREDIT POINTS</b>                                  | 5 CP   |
| <b>CONTACT HOURS</b>                                  | 4 CH per Week  |
| <b>WORKLOAD</b>                                       | 150 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%   |
| <b>STUDY SEMESTER</b>                                 | 1 <sup>st</sup> Semester   |
| <b>OFFER</b>  | Winter Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>                              | The students will be familiarized with the main topics of computer sciences. They learn how to formalize and solve problems with algorithms. They learn the basic concepts of digital systems including Boolean logic. They learn how to classify crypto systems and their applications in network communication. Furthermore, they will have the ability to design a relational data base systems and solve problems with software tools like EXCEL and ACCESS as well as how to write HTML and JAVA applications.  |
| <b>BIBLIOGRAPHY</b>                                   | Brookshear, J G. (2011) <i>Computer Science: An Overview</i> , Prentice Hall.<br><br>Reed, D. (2010) <i>A Balanced Introduction to Computer Science</i> , Prentice Hall.<br><br>Smart, M. (2011) <i>Learn Excel 2010 Expert Skills with The Smart Method</i> , Courseware Tutorial teaching Advanced Techniques, The Smart Method.   |
| <b>CONTENT</b>  | The class covers an introduction to the main areas in theoretical computer science (part: information technology) and applications (part: applied software). The formal aspects of information and algorithms and their representation in digital systems will be discussed. Furthermore, there will be an introduction to Boolean logic, cryptology, the theory of relational data base systems, program languages and computer networks. Besides the theoretical foundations of computer science, the students have the possibility to work on exercises and small projects on the computer.<br><br>Major topics will include: <ul style="list-style-type: none"> <li>• algorithms and information</li> <li>• Boolean logic and digital technology</li> <li>• computer networks</li> </ul> |

|  |   |
|--|---|
|  | <ul style="list-style-type: none"> <li>• cryptography</li> <li>• relational data bases</li> <li>• program languages (JAVA)</li> <li>• introduction to applied software (EXCEL, ACCESS, JAVA, HTML)</li> </ul> |
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## IB\_7 FINANCIAL ACCOUNTING

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| <b>MODULE-NO.</b>                                     | IB_7   |
| <b>COURSES</b>  | IB_7.1 Bookkeeping<br>IB_7.2 Financial Accounting  |
| <b>EQUIVALENT</b>                                     | TL_7   |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Philipp Schorn   |
| <b>CREDIT POINTS</b>                                  | 5 CP   |
| <b>CONTACT HOURS</b>                                  | 4 CH per Week  |
| <b>WORKLOAD</b>                                       | 150 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%   |
| <b>STUDY SEMESTER</b>                                 | 2 <sup>nd</sup> Semester   |
| <b>OFFER</b>  | Summer Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam   |
| <b>LEARNING OUTCOMES</b>                              | At the end of the course students will be able to perform adjustment bookings and closing entries in double-entry bookkeeping using journal format as well as T-accounts. They will be familiar with setting-up a trial balance as well as an adjusted trial balance. Students will recognize main German financial accounting rules and apply these to setting up financial statements as well as to analyse them. Furthermore, students will be enabled to relate the bookkeeping procedures to the final outputs of the financial accounting processes. |

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### IB\_7.1 BOOKKEEPING

|                      |               |
|----------------------|---------------|
| <b>EQUIVALENT</b>    | TL_7.1        |
| <b>TYPE</b>          | Lecture       |
| <b>SIZE OF GROUP</b> | Up to 120     |
| <b>CREDIT POINTS</b> | 2 CP          |
| <b>CONTACT HOURS</b> | 2 CH per Week |
| <b>WORKLOAD</b>      | 60 h          |

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|---------------------|--|
| <b>BIBLIOGRAPHY</b> | <p>Bragg, S.M. (2011) <i>Bookkeeping Essentials</i>, Hoboken: Wiley &amp; Sons.</p> <p>Döring, U. and R. Buchholz (2011) <i>Buchhaltung und Jahresabschluss</i>. 12<sup>th</sup> ed. Berlin: ESV.</p> <p>Power, M., B. E. Needles, and S. V. Crossons (2011) <i>Accounting Principles</i>, 11<sup>th</sup> ed., Andover: Cengage Learning EMEA.</p> <p>Waybright, J. and R. Kemp (2010) <i>Financial Accounting</i>, Upper Saddle: Pearson Prentice Hall.</p>  |
| <b>CONTENT</b>      | <p>Bookkeeping is mainly the process of recording financial transactions. During the course relevant bookkeeping systems are outlined and the preparation of basic financial statements is discussed. Main topics of the course include:</p> <ul style="list-style-type: none"> <li>• balance sheet and profit-and-loss account</li> <li>• stock-taking and inventory</li> <li>• trial balance and adjusted trial balance</li> <li>• accounting equation and double entry system</li> <li>• discounts, returns &amp; allowances and VAT</li> <li>• depreciation, accruals and deferrals</li> <li>• utilisation of accounting information and financial statements</li> </ul> <p>The relevant bookkeeping processes and concepts are presented and explained throughout the course.</p> |

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## IB\_7.2 FINANCIAL ACCOUNTING

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|----------------------|---|
| <b>EQUIVALENT</b>    | TL_7.2  |
| <b>TYPE</b>          | Lecture   |
| <b>SIZE OF GROUP</b> | Up to 120   |
| <b>CREDIT POINTS</b> | 3 CP  |
| <b>CONTACT HOURS</b> | 2 CH per Week   |
| <b>WORKLOAD</b>      | 90 h  |
| <b>BIBLIOGRAPHY</b>  | <p>Coenenberg, A. G., A. Haller, and W. Schultze (2009) <i>Jahresabschluss und Jahresabschlussanalyse</i>, 21<sup>st</sup> ed., Stuttgart: Schaeffer-Poeschel.</p> <p>Fey, G. and G. Fladt (2005) <i>Deutsches Bilanzrecht / German Accounting Legislation: Deutsch-Englische Textausgabe mit einführenden Erläuterungen</i>, 4<sup>th</sup> ed., Düsseldorf: IDW.</p> <p>Waybright, J. and R. Kemp (2010) <i>Financial Accounting</i>, Upper Saddle: Pearson Prentice Hall.</p>  |
| <b>CONTENT</b>       | <p>Financial Accounting is the process of gathering, summarizing and reporting financial data for external use. The statements have to be produced based on Accounting Principles which differ in various countries. The principles and concepts relevant for Germany are discussed and explained in this course. The main topics to be covered are:</p> <ul style="list-style-type: none"> <li>• Introduction to financial accounting in Germany: Basic legal rules, elements of financial statements and primary users of financial statements</li> <li>• Accounting for assets according to German accounting rules: Recognition and measurement of tangible and intangible non-current assets, for inventories, and for financial instruments</li> <li>• Accounting for assets and liabilities according to German accounting rules: Recognition and measurement of assets and liabilities (debt and provisions)</li> </ul> |

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|  | <ul style="list-style-type: none"> <li>• Treatment of special balance sheet items: Recognition and measurement of deferred taxes</li> <li>• Profit and loss statement and balance sheet according to German accounting rules</li> <li>• Special accounting rules for group accounts in Germany</li> </ul> <p>The course provides a basis for the understanding of other financial accounting systems.</p> |
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## IB\_8 MANAGEMENT ACCOUNTING

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|---|--|
| <b>MODULE-NO.</b>                                     | IB_8   |
| <b>EQUIVALENT</b>                                     | TL_8   |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Ralf Bauer   |
| <b>TYPE</b>   | Lecture and accompanying Exercise  |
| <b>SIZE OF GROUP</b>                                  | Up to 120  |
| <b>CREDIT POINTS</b>                                  | 5 CP   |
| <b>CONTACT HOURS</b>                                  | 4 CH per week  |
| <b>WORKLOAD</b>                                       | 150 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%   |
| <b>STUDY SEMESTER</b>                                 | 2 <sup>nd</sup> Semester   |
| <b>OFFER</b>  | Summer Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | IB_7   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam   |
| <b>LEARNING OUTCOMES</b>                              | The course provides a broad overview of management accounting. After having defined important expressions the total cost accounting system (cost types, cost centers, cost objects) is presented critically discussing deficits of the methods. The course also examines modern cost accounting systems as an improvement. Applied controlling methods are topics to extend the understanding of costs to be finalized by decision oriented costs.                               |
| <b>BIBLIOGRAPHY</b>                                   | <p>Drury, C. (2009) <i>Management Accounting for Business</i>, 4<sup>th</sup> ed. Andover: Cengage Learning EMEA.</p> <p>Haberstock, L (2008) <i>Kostenrechnung I</i>.</p> <p>Horngren, C. et.al. (2008) <i>Cost Accounting: A Managerial Emphasis</i>, 13<sup>th</sup> ed., Harlow: Pearson Education.</p> <p>Powers, M., B. E. Needles, and S.V. Crosson (2010) <i>Financial and Managerial Accounting Principles</i>, 9<sup>th</sup> ed., Andover: Cengage Learning EMEA.</p> |

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| <b>CONTENT</b> | <p>The course handles the following topics:</p> <ul style="list-style-type: none"> <li>• Overview management accounting</li> <li>• Fundamentals of management accounting</li> <li>• Cost type accounting</li> <li>• Cost centre accounting</li> <li>• Cost object accounting</li> <li>• Systems of cost accounting</li> <li>• Direct Costing</li> <li>• Activity based costing (ABC)</li> <li>• Common costs: methods and challenges</li> </ul> |
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## IB\_9 ETHICS AND CULTURE

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|---|---|
| <b>MODULE-NO.</b>                                     | IB_9  |
| <b>COURSES</b>  | IB_9.1 Intercultural Management<br>IB_9.2 Ethics and Social Norms   |
| <b>EQUIVALENT</b>                                     | -   |
| <b>RESPONSIBLE PROFESSOR</b>                          | N.N.  |
| <b>CREDIT POINTS</b>                                  | 5 CP  |
| <b>CONTACT HOURS</b>                                  | 4 CH per Week   |
| <b>WORKLOAD</b>                                       | 150 h   |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%  |
| <b>STUDY SEMESTER</b>                                 | 2 <sup>nd</sup> Semester  |
| <b>OFFER</b>  | Summer Term   |
| <b>LANGUAGE</b>                                       | English   |
| <b>CLASSIFICATION</b>                                 | Required Course   |
| <b>PREREQUISITES</b>                                  | None  |
| <b>RECOMMENDED PREREQUISITES</b>                      | None  |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination and Certificate   |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam, Oral Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>                              | <p>The aim of this module is to impart the fundamental basics of intercultural management and ethical issues. It provides students with broad understanding of definition of culture and how it applies to international cultural issue. Hence the students will be able to identify some of the main factors that influence how decisions are made in cross-cultural management contexts. They are able to assess critically some of the ethical issues inherent in cross-cultural and international management decision-making against a background of globalisation and “culture shift.” On successful completion of the module students will be able to understand the ethical and socially responsible role of the business leaders on a public and global stage and confrontment of managers with a growing range of complex ethical issues. Also, students will learn about the ethical issues e.g., religion and ethics and concepts of human and social rights. Students will also be able to perceive the ethical</p> |



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|  | reasoning and do critical analysis and recognize and reflect upon complex ethical problems with a view to enhancing their analytical and decision-making skills. At the end of the course students will be able to answer questions about ethics, socialisation, rational choice, social norms, theories and types of norms, differences between beliefs, morals, values, rights, freedoms, and laws. |
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**IB\_9.1 INTERCULTURAL MANAGEMENT**

|                      |   |
|----------------------|---|
| <b>EQUIVALENT</b>    | IR_20.2, TL_27.3  |
| <b>TYPE</b>          | Lecture   |
| <b>SIZE OF GROUP</b> | Up to 150   |
| <b>CREDIT POINTS</b> | 2 CP  |
| <b>CONTACT HOURS</b> | 2 CH per Week   |
| <b>WORKLOAD</b>      | 60 h  |
| <b>BIBLIOGRAPHY</b>  | <p>Gesteland, R. (2002) <i>Cross-cultural Business Behaviour: Marketing, Negotiating and Managing Across Cultures</i>, 3<sup>rd</sup> ed., Copenhagen Business School Press.</p> <p>Hodgetts, R., Luthans, F., and Doh, J. (2005) <i>International Management: Culture, Strategy and Behavior</i>, 6<sup>th</sup> ed., McGraw-Hill/Irwin.</p> <p>Mead, R. and Andrews, T. G. (2009) <i>International Management: Culture and Beyond</i>, 4<sup>th</sup> ed., Wiley-Blackwell.</p> <p>Trompenaars, F. and Woolliams, P. (2004) <i>Marketing Across Culture</i>, 1<sup>st</sup> ed., Capston.</p> <p>Trompenaars, F. and C. Hampden-Turner. (2012) <i>Riding the Waves of Culture: Understanding Cultural Diversity in Business</i>, Mcgraw Hill Book.</p>  |
| <b>CONTENT</b>       | <p>Intercultural differences have a great influence on management decisions and outcomes. For managers, intercultural competence is one of the most important requirements for working successfully in a global environment. The course is aimed to understand the key concepts of intercultural management and to apply these concepts through a variety of practical examples. Therefore the course deals with the cross-cultural comparisons of management and communications processes.</p> <p>Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• introduction to international management and culture</li> <li>• relevance of intercultural management</li> <li>• concepts and functions of culture and comparing cultures</li> <li>• movement in the culture</li> <li>• culture and management: organisation, motivation and leadership in different cultures</li> <li>• intercultural competence</li> <li>• intercultural communication and negotiations</li> <li>• international business behaviour</li> </ul> |

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**IB\_9.2 ETHICS AND SOCIAL NORMS**

|                      |   |
|----------------------|---|
| <b>EQUIVALENT</b>    | -   |
| <b>TYPE</b>          | Lecture   |
| <b>SIZE OF GROUP</b> | Up to 60  |
| <b>CREDIT POINTS</b> | 3 CP  |
| <b>CONTACT HOURS</b> | 2 CH per Week   |
| <b>WORKLOAD</b>      | 90 h  |
| <b>BIBLIOGRAPHY</b>  | <p>Brink, A. (2011) <i>Corporate Governance and Business Ethics</i> Springer Science+Business Media.</p> <p>Carroll, A. B. and A. K. Buchholtz (2011) <i>Business &amp; Society: Ethics, Sustainability, and Stakeholder Management</i>, 8<sup>th</sup> ed., South-Western Cengage Learning.</p> <p>Dolgoff, R., F. M. Loewenberg, and D. Harrington (2008) <i>Ethical decisions for social work practice</i>, 8<sup>th</sup> ed., Brooks Cole.</p> <p>Fisher, C. M. and A. Lovell (2009) <i>Business Ethics and Values: Individual, Corporate and International Perspectives</i>, 3<sup>rd</sup> ed., Prentice Hall.</p> <p>Lyons, D. (1984) <i>Ethics and the Rule of Law</i>, Cambridge: Cambridge University Press.</p>   |
| <b>CONTENT</b>       | <p>This course examines ethical issues and dilemmas, covering a range of complex and controversial problems relating to business in a global economy. The main concepts and theories underpinning the ethics and social norms will be introduced to make the students capable of applying these to business situations. Major topics will include:</p> <ul style="list-style-type: none"> <li>• introduction: study of ethics, socialization, social identity, rational choice</li> <li>• issues of social values, law and ethics in business</li> <li>• evaluating normative ethical theory and descriptive ethical theory</li> <li>• tools and techniques of business ethics management</li> <li>• the role of corporations, multinational corporations, and nation-states from a social and ethical perspective</li> <li>• examination of virtue ethics of: Aristotle, Plato and Confucius</li> <li>• ethical issues in Social Work Education</li> <li>• diverse issues – religion and ethics and theories of norms</li> </ul> |

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**IB\_10 INTERNATIONAL LAW**


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|------------------------------|---|
| <b>MODULE-NO.</b>            | IB_10   |
| <b>COURSES</b>               | <p>IB_10.1 International Taxation</p> <p>IB_10.2 International Business Law</p> |
| <b>EQUIVALENT</b>            | IR_21   |
| <b>RESPONSIBLE PROFESSOR</b> | N.N.  |
| <b>CREDIT POINTS</b>         | 5 CP  |
| <b>CONTACT HOURS</b>         | 4 CH per Week   |

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| <b>WORKLOAD</b>                                       | 150 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%   |
| <b>STUDY SEMESTER</b>                                 | 2 <sup>nd</sup> Semester   |
| <b>OFFER</b>  | Summer Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam   |
| <b>LEARNING OUTCOMES</b>                              | <p>Through the successful participation in this module the students are able to describe the basic principles of national taxation and discuss the principles of international taxation. They are able to compare the impact of the different methods to eliminate double taxation and solve easy cases of international taxation using Double Taxation Agreements. Furthermore the module covers business law on European as well as international level and provides some comparative analysis of different jurisdictions. The students shall be enabled to convey the systematic knowledge and the techniques of working with legal texts necessary for a graduate in business to solve legal problems in international business relationships. By the end of the module students will be able to explain the basics of International Taxation and the principles of international business law, including the law governing contracts, tort, consumer protection, and trade in international relations. They can distinguish the meaning of different contractual terms and are able to propose adequate stipulations for international contracts. Further, students are able to compare critically the benefits of different legal forms of companies and their impact on ownership and responsibility of management.</p> |

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### IB\_10.1 INTERNATIONAL TAXATION

|                      |  |
|----------------------|--|
| <b>EQUIVALENT</b>    | IR_21.1  |
| <b>TYPE</b>          | Lecture  |
| <b>SIZE OF GROUP</b> | Up to 120  |
| <b>CREDIT POINTS</b> | 3 CP   |
| <b>CONTACT HOURS</b> | 2 CH per Week  |
| <b>WORKLOAD</b>      | 90 h   |
| <b>BIBLIOGRAPHY</b>  | <p>Djanani, C. G. Brähler, and C. Lösel, (2007) <i>German Income Tax</i>, Frankfurt am Main: Verlag Recht und Wirtschaft.</p> <p>Rasmussen, M. (2011) <i>International double taxation</i>, Alphen/Rhein: Kluwer Law International.</p> <p>Rohatgi, R. (2005) <i>Principles of international taxation</i>, London: Richmond Law &amp; Tax Ltd.</p>   |
| <b>CONTENT</b>       | <p>Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• Taxation as an important example for the complexity of everyday events when happening in an international context; taxation as an example for a legal matter which is relevant in most cases and is very complicated in international cases, although the people acting mostly do not know about</li> </ul> |

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|--|--|
|  | <p>those complexities</p> <ul style="list-style-type: none"> <li>• Taxation as an important example how the coexistence of different national legal rules in a cross-border case may gravely influence the behavior of all persons involved and/or distort the normal behavior of people</li> <li>• basics in taxation: fundamental terms, tax liability, tax base and tax tariff</li> <li>• basic principles of international taxation: principles of international tax law, double taxation and minor taxation, methods for elimination of double taxation</li> <li>• double tax agreements: OECD model convention, taxation of income (Art. 6-21) and elimination of double taxation (Art. 23)</li> </ul> |
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## IB\_10.2 INTERNATIONAL BUSINESS LAW

|                      |   |
|----------------------|---|
| <b>EQUIVALENT</b>    | IR_21.2, TL_27.7  |
| <b>TYPE</b>          | Lecture   |
| <b>SIZE OF GROUP</b> | Up to 150   |
| <b>CREDIT POINTS</b> | 2 CP  |
| <b>CONTACT HOURS</b> | 2 CH per Week   |
| <b>WORKLOAD</b>      | 60 h  |
| <b>BIBLIOGRAPHY</b>  | <p>Cahn, A. and D. Donald (2010) <i>Comparative Company Law</i>, Cambridge: Cambridge University Press.</p> <p>Schaffer, R., B. Earle, and F. Agusti (2011) <i>International Business Law and Its Environment</i>, 8<sup>th</sup> ed., Cengage Learning Emea.</p>   |
| <b>CONTENT</b>       | <p>The course compares company laws of different legal systems. Variances in establishment and control of companies, shareholder rights, and management responsibilities are highlighted, and contrasted to the situation in Germany.</p> <p>Further on, this course deals with the fundamental principles of international trade law; in particular, the CISG (convention on contracts for the international sale of goods) is covered, which is applicable to most international sales contracts. Emphasis will be placed on contract law in view of legal problems facing typical contracts in the field of international commerce. The course covers elementary issues like risk and liability in international transport. EU business law and the impact of EU law on trade within the internal market complete the picture.</p> |

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## IB\_11 BASIC METHODS

|                              |   |
|------------------------------|---|
| <b>MODULE-NO.</b>            | IB_11   |
| <b>COURSES</b>               | <p>IB_11.1 Project Management</p> <p>IB_11.2 Scientific and Presentation Skills</p> |
| <b>EQUIVALENT</b>            | TL_12   |
| <b>RESPONSIBLE PROFESSOR</b> | Prof. Dr. Ralf Klapdor  |
| <b>CREDIT POINTS</b>         | 5 CP  |
| <b>CONTACT HOURS</b>         | 4 CH per Week   |

|   |  |
|---|--|
| <b>WORKLOAD</b>                                       | 180 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | Unmarked   |
| <b>STUDY SEMESTER</b>                                 | 2 <sup>nd</sup> Semester   |
| <b>OFFER</b>  | Summer Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Certificate  |
| <b>POSSIBLE EXAMINATION</b>                           | n/a  |
| <b>LEARNING OUTCOMES</b>                              | <p>By the end of this course students will be able to assess and value the factors of successful project management techniques. They will be familiar with the analysis of the impact of resource constraints on achieving project goals and describe the range of different techniques available in project management. They will also be able to apply theoretical insights from their courses to managing effective projects. Furthermore students will be able to position a project within the overall corporate objectives and strategy and understand the project-specific environment: resources, other projects, customers, competition, technology, the economy, subcontractors, the government, suppliers and budget. Having successfully completed the module students will have a critical understanding and knowledge of methods and concepts necessary for planning, organising, and conducting projects and will be able to demonstrate and apply basic research methods to topics from the fields of business, economic and social sciences. Graduates will be able to make an informed choice between different presentation techniques and styles and to demonstrate sound academic writing skills.</p> |

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**IB\_11.1 PROJECT MANAGEMENT (CERTIFICATE)**

|                      |  |
|----------------------|--|
| <b>EQUIVALENT</b>    | TL_12.1  |
| <b>TYPE</b>          | Lecture and accompanying Exercise  |
| <b>SIZE OF GROUP</b> | Up to 120  |
| <b>CREDIT POINTS</b> | 3 CP   |
| <b>CONTACT HOURS</b> | 2 CH per Week  |
| <b>WORKLOAD</b>      | 90 h   |
| <b>BIBLIOGRAPHY</b>  | <p>Gray, C., and E. Larson (2011) <i>Project Management: The Managerial Process (International Editions)</i>, McGraw-Hill.</p> <p>Kuster, J. (2011) <i>Handbuch Projektmanagement</i>, 3rd ed., Heidelberg: Springer.</p> <p>Lock, D. (2007) <i>Project Management</i>, 9<sup>th</sup> ed., Gower Publishing Co Ltd.</p>   |
| <b>CONTENT</b>       | <p>Project management is one of the essential ways of achieving an organization's strategy. This course addresses the basic nature of managing general projects. Contents of this module will cover the whole process of project management, including project initiation, project planning, project implementation and project termination.</p> <p>Major topics will include:</p> |

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|  | <ul style="list-style-type: none"> <li>• basic concepts of project and project management</li> <li>• project selection and definition, team building</li> <li>• communication and conflict management</li> <li>• project planning methods and techniques</li> <li>• types of project organizations</li> <li>• project management life cycle</li> <li>• phases/ stages of project management <ul style="list-style-type: none"> <li>○ initiation stage</li> <li>○ planning stage/ project planning</li> <li>○ implementation stage/ project execution</li> </ul> </li> <li>• closing stage/ project termination/ project closure</li> <li>• project monitoring and control</li> </ul> |
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**IB\_11.2 SCIENTIFIC AND PRESENTATION SKILLS (CERTIFICATE)**

|                      |  |
|----------------------|--|
| <b>EQUIVALENT</b>    | IR_7.2, TL_12.2  |
| <b>TYPE</b>          | Lecture and accompanying Practical Training  |
| <b>SIZE OF GROUP</b> | Up to 180  |
| <b>CREDIT POINTS</b> | 2 CP   |
| <b>CONTACT HOURS</b> | 2 CH per Week  |
| <b>WORKLOAD</b>      | 60 h   |
| <b>BIBLIOGRAPHY</b>  | <p>Ethridge, D.E. (2004) <i>Research Methodology and Applied Economics</i>, 2<sup>nd</sup> ed., Ames, IO: Blackwell.</p> <p>Fakultät Gesellschaft und Ökonomie der Hochschule Rhein-Waal (2011) <i>Academic Writing Manual</i>, mimeo.</p> <p>Weissman, J. (2008) <i>Presenting to Win: The Art of Telling Your Story</i>, 2<sup>nd</sup> ed., Upper Saddle River, NJ: Prentice Hall.</p>  |
| <b>CONTENT</b>       | <p>During the course the relevant steps in conducting and presenting own academic work is discussed. These include:</p> <ul style="list-style-type: none"> <li>• approaching different tasks</li> <li>• planning and organisation of academic work</li> <li>• self-management</li> <li>• basic research methods</li> <li>• literature review</li> <li>• writing an academic paper</li> <li>• referencing and citation rules</li> <li>• presentation techniques</li> </ul> <p>Throughout the course students will apply the acquired knowledge and skills to topics from the fields of economics and finance.</p> |

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**IB\_12 HUMAN RESOURCE MANAGEMENT AND LOGISTICS**


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|   |   |
|---|---|
| <b>MODULE-NO.</b>                                     | IB_12   |
| <b>COURSES</b>  | IB_12.1 Human Resource Management<br>IB_12.2 Logistics  |
| <b>EQUIVALENT</b>                                     | -   |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Gernot Müller   |
| <b>CREDIT POINTS</b>                                  | 5 CP  |
| <b>CONTACT HOURS</b>                                  | 4 CH per Week   |
| <b>WORKLOAD</b>                                       | 150 h   |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%  |
| <b>STUDY SEMESTER</b>                                 | 2 <sup>nd</sup> Semester  |
| <b>OFFER</b>  | Summer Term   |
| <b>LANGUAGE</b>                                       | English   |
| <b>CLASSIFICATION</b>                                 | Required Course   |
| <b>PREREQUISITES</b>                                  | None  |
| <b>RECOMMENDED PREREQUISITES</b>                      | None  |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination   |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam, Assignment, or any combination  |
| <b>LEARNING OUTCOMES</b>                              | The module introduces students to human resource (HR) and logistics management. The courses will enable them to demonstrate an advanced understanding of the relevant terminology, theories and concepts, as well as of the roles and functions of HR and logistics within business. Students will be able to explain the importance of the specific tools for the overall management of firms, and to apply strategies to a variety of situations and contexts that occur in practice. |

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**IB\_12.1 HUMAN RESOURCE MANAGEMENT**

|                      |   |
|----------------------|---|
| <b>EQUIVALENT</b>    | -   |
| <b>TYPE</b>          | Lecture   |
| <b>SIZE OF GROUP</b> | Up to 60  |
| <b>CREDIT POINTS</b> | 3 CP  |
| <b>CONTACT HOURS</b> | 2 CH per Week   |
| <b>WORKLOAD</b>      | 90 h  |
| <b>BIBLIOGRAPHY</b>  | Boxall, P., and J. Purcell (2011) <i>Strategy and Human Resource Management</i> , 3 <sup>rd</sup> ed., Basingstoke: Palgrave Macmillan.<br><br>Lepak, D., and M. Gowan (2010) <i>Human Resource Management: Managing Employees for Competitive Advantage</i> , Upper Saddle River: Prentice Hall. |

|                |   |
|----------------|---|
|                | Snell, S. A., and G. W. Bohlander (2013) <i>Principles of Human Resource Management, International Edition</i> , 16 <sup>th</sup> ed., Mason: South-Western.  |
| <b>CONTENT</b> | <p>The course teaches students the need for HR management within national and international companies. It takes a broad view on human resources while introducing the current methods, policies and practices. Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• Roles and strategic planning of HR management;</li> <li>• Activities and implementation of HR management;</li> <li>• HR management across different organizational structures;</li> <li>• Recruitment and selection processes;</li> <li>• Leadership theories and styles;</li> <li>• Training and development;</li> <li>• Motivation and incentive mechanisms;</li> <li>• Teamwork and internal relations;</li> <li>• Performance measurement and appraisal;</li> <li>• Compensation and collective bargaining.</li> </ul> |

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### IB\_12.2 LOGISTICS

|                      |   |
|----------------------|---|
| <b>EQUIVALENT</b>    | -   |
| <b>TYPE</b>          | Lecture   |
| <b>SIZE OF GROUP</b> | Up to 60  |
| <b>CREDIT POINTS</b> | 2 CP  |
| <b>CONTACT HOURS</b> | 2 CH per Week   |
| <b>WORKLOAD</b>      | 60 h  |
| <b>BIBLIOGRAPHY</b>  | <p>Grant, D. B. (2012) <i>Logistics Management</i>, Harlow et al: Pearson Education.</p> <p>Harrison, A., and van Hoek, R. I. (2011) <i>Logistics Management &amp; Strategy: Competing through the Supply Chain</i>, Harlow et al: Pearson.</p> <p>N. N. (2011): <i>Logistics Operations and Management: Concepts and Models</i>, Amsterdam et al: Elsevier.</p>  |
| <b>CONTENT</b>       | <p>The introductory part of the course surveys the relevant definitions, objectives, concepts, and processes of logistics. Next, management of the major logistic processes and activities with regard to the core segments of the supply chain, i.e. procurement, warehousing, production, and distribution and disposal, is discussed and evaluated. Finally, the relationship between logistics management and other areas of business administration, such as sustainability and environmental acceptability, supply chain and HR management, marketing and controlling, and external transport management, is examined and assessed.</p> |



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**IB\_13 CORPORATE FINANCE**


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|---|--|
| <b>MODULE-NO.</b>                                     | IB_13  |
| <b>EQUIVALENT</b>                                     | TL_13  |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Jörn Sickmann  |
| <b>TYPE</b>   | Lecture and accompanying Exercise  |
| <b>SIZE OF GROUP</b>                                  | Up to 120  |
| <b>CREDIT POINTS</b>                                  | 5 CP   |
| <b>CONTACT HOURS</b>                                  | 4 CH per week  |
| <b>WORKLOAD</b>                                       | 150 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%   |
| <b>STUDY SEMESTER</b>                                 | 3 <sup>rd</sup> Semester   |
| <b>OFFER</b>  | Winter Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam   |
| <b>LEARNING OUTCOMES</b>                              | The module is intended to familiarize the students with the basic principles of corporate finance. Students, as prospective managers, will learn the most important theoretical concepts related to investment, financing and valuation. The course teaches students fundamental topics such as investment decision rules, cost of capital, financial valuation, risk, and optimization of capital structure. By the end of the course students are able to apply, in real world situations, the techniques that have been developed.  |
| <b>BIBLIOGRAPHY</b>                                   | <p>Main Textbook:</p> <p>Berk, J., and P. DeMarzo (2010) <i>Corporate Finance</i>, 2<sup>nd</sup> ed., Prentice Hall.</p> <p>German translation of the book available (<i>Grundlagen der Finanzwirtschaft: Analyse, Entscheidung und Umsetzung</i>, Pearson Studium), English textbook is recommended!</p> <p>Additional Reading:</p> <p>Brealey, R.A., Myers, S.C. (2011) <i>Principles of Corporate Finance</i>, 10<sup>th</sup> ed.</p> <p>Ehrhardt, M. C., and E. F. Brigham (2010) <i>Corporate Finance</i>, 4<sup>th</sup> ed., South-Western College.</p> <p>Ross, S.A., Westerfield, R.W. and Jordan, J. (2010) <i>Corporate Finance</i>, 9<sup>th</sup> ed., Irwin and McGraw-Hill.</p> |
| <b>CONTENT</b>  | <p>Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• introduction to corporate finance</li> <li>• financial statement analysis</li> <li>• arbitrage and financial decision making</li> </ul>   |

|  |   |
|--|---|
|  | <ul style="list-style-type: none"> <li>• time value of money</li> <li>• investment decision rules</li> <li>• fundamentals of capital budgeting</li> <li>• valuing bond, stocks</li> <li>• capital markets and the pricing of risk</li> <li>• optimal portfolio choice</li> <li>• capital asset pricing model</li> <li>• alternative models of systematic risk</li> <li>• capital structure in a perfect market</li> </ul> |
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## IB\_14 INTERNATIONAL ACCOUNTING AND CORPORATE DEVELOPMENT

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|   |   |
|---|---|
| <b>MODULE-NO.</b>                                     | IB_14   |
| <b>COURSES</b>  | IB_14.1 International Accounting Standards<br>IB_14.2 Organisation and Corporate Development  |
| <b>EQUIVALENT</b>                                     | TL_14   |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Philipp Schorn  |
| <b>CREDIT POINTS</b>                                  | 5 CP  |
| <b>CONTACT HOURS</b>                                  | 4 CH per Week   |
| <b>WORKLOAD</b>                                       | 150 h   |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%  |
| <b>STUDY SEMESTER</b>                                 | 3 <sup>rd</sup> Semester  |
| <b>OFFER</b>  | Winter Term   |
| <b>LANGUAGE</b>                                       | English   |
| <b>CLASSIFICATION</b>                                 | Required Course   |
| <b>PREREQUISITES</b>                                  | None  |
| <b>RECOMMENDED PREREQUISITES</b>                      | IB_7  |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination   |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam  |
| <b>LEARNING OUTCOMES</b>                              | <p>This module introduces students to the basics of international accounting and to the relevant strategy concepts in corporate development. Students gain a basic understanding of managerial concepts and financial reporting under IFRS and are finally able to apply their knowledge in the system of double book-entries. Students will recognize main International accounting standards rules in relation to International financial reporting standards (IFRS) and apply these to setting up financial statements as well as to analyse financial statements. Furthermore, students will be enabled to recognize main differences between German financial accounting and IFRS. All parts of the lecture will be accompanied by case studies.</p> |

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**IB\_14.1 INTERNATIONAL ACCOUNTING STANDARDS**

|                      |  |
|----------------------|--|
| <b>EQUIVALENT</b>    | TL_14.1  |
| <b>TYPE</b>          | Lecture  |
| <b>SIZE OF GROUP</b> | Up to 120  |
| <b>CREDIT POINTS</b> | 3 CP   |
| <b>CONTACT HOURS</b> | 2 CH per Week  |
| <b>WORKLOAD</b>      | 90 h   |
| <b>BIBLIOGRAPHY</b>  | <p>Elliott, B. and J. Elliott (2013) <i>Financial accounting and reporting</i>. 16<sup>th</sup> ed. Essex, England: Prentice Hall/Financial Times.</p> <p>IASB (2013): <i>International Financial Reporting Standards</i>.</p> <p>Pellens, B., R. U. Fülber, J. Gassen, and T. Sellhorn, (2011) <i>Internationale Rechnungslegung</i>. 8<sup>th</sup> ed. Stuttgart: Schaeffer-Poeschel.</p> <p>Picker, R. and Leo, K., and Loftus, J. and Wise, V and Clark, K. and Alfredson, K. (2013): <i>Applying International Financial Reporting Standards</i>. 3<sup>rd</sup> ed. Chichester: Wiley &amp; Sons.</p> <p>Ward, A. M. and C. Deegan (2013): <i>Financial Accounting and Reporting: An International Approach</i>, 1<sup>st</sup> ed. London: McGraw-Hill.</p>  |
| <b>CONTENT</b>       | <p>The main topics, with its focus on basic principles of IFRS as well as specific standards and their application to be covered are:</p> <ul style="list-style-type: none"> <li>• Introduction to International Financial Reporting: Development from national to global accounting standards, accounting harmonization and convergence.</li> <li>• Legal and historical foundations of IFRS: Organizational set up of the IASB, Process of standard development, endorsement of standards in EU.</li> <li>• Conceptual framework for financial reporting: Contents and use of framework</li> <li>• Reporting and presentation: Legal requirements for IFRS statements and components of financial statements in accordance with IFRS</li> <li>• Accounting for income statement and balance sheet items: Selected standards on treatment of key balance sheet items (i.e. Property, Plant, and Equipment (IAS 16), Intangibles (IAS 38), Financial Instruments (IFRS 9))</li> </ul> <p>The course provides a basis for the understanding of international financial reporting standards.</p> |

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**IB\_14.2 ORGANISATION AND CORPORATE DEVELOPMENT**

|                      |   |
|----------------------|---|
| <b>EQUIVALENT</b>    | TL_14.2   |
| <b>TYPE</b>          | Lecture   |
| <b>SIZE OF GROUP</b> | Up to 120   |
| <b>CREDIT POINTS</b> | 2 CP  |
| <b>CONTACT HOURS</b> | 2 CH per Week   |
| <b>WORKLOAD</b>      | 60 h  |
| <b>BIBLIOGRAPHY</b>  | <p>Furrer, O. (2010) <i>Corporate level strategy: theory and applications</i>, 1<sup>st</sup> ed., Abingdon, Oxon New York, NY: Routledge.</p> <p>Hopkins, M. (2009) <i>Corporate social responsibility and international development: is business the solution</i>. London: Earthscan.</p> |

|                |  |
|----------------|--|
|                | <p>Maurice, S.C. and C.R. Thomas (2010) <i>Managerial Economics: Foundations of Business Analysis and Strategy</i>, 10<sup>th</sup> ed. [International Edition], New York, NY: McGraw-Hill.</p> <p>Porter, M. E. (1998) <i>Competitive Strategy. Techniques for Analyzing Industries and Competitors</i>, New York: Free Press.</p>  |
| <b>CONTENT</b> | <p>Special attention will be attributed to strategic problems to increase competitive advantages. In this context the interaction between corporate development and organisational capabilities are crucial. A variety of modern strategy frameworks and methodologies, such as balanced-scorecard will be combined. Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• managerial concepts</li> <li>• organisational dynamics</li> <li>• incentive compatible contracts</li> <li>• price and non-price strategies</li> <li>• organic and un-organic growth</li> </ul> <p>The relevant strategy concepts will be presented and explained throughout the course. Different aspects of corporate development and strategies to achieve market leadership and a sustainable growth will be assessed also from an organisational perspective and by taking into account interdependencies between different players in firms.</p> |

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## IB\_15 EMPIRICAL RESEARCH METHODS

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|   |   |
|---|---|
| <b>MODULE-NO.</b>                                     | IB_15   |
| <b>COURSES</b>  | IB_15.1 Inductive Statistics<br>IB_15.2 Empirical Market Research |
| <b>EQUIVALENT</b>                                     | -   |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Gernot Müller   |
| <b>CREDIT POINTS</b>                                  | 5 CP  |
| <b>CONTACT HOURS</b>                                  | 4 CH per Week   |
| <b>WORKLOAD</b>                                       | 150 h   |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%  |
| <b>STUDY SEMESTER</b>                                 | 3 <sup>rd</sup> Semester  |
| <b>OFFER</b>  | Winter Term   |
| <b>LANGUAGE</b>                                       | English   |
| <b>CLASSIFICATION</b>                                 | Required Course   |
| <b>PREREQUISITES</b>                                  | None  |
| <b>RECOMMENDED PREREQUISITES</b>                      | IB_3, IB_4  |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination   |

|                             |   |
|-----------------------------|---|
| <b>POSSIBLE EXAMINATION</b> | Written Exam, Assignment, or any combination  |
| <b>LEARNING OUTCOMES</b>    | <p>Developing the basics of mathematics and statistics imparted in modules IB_3 and IB_4 this module aims to provide students with proven methods of empirical research employed by business management and other decision makers.</p> <p>Accordingly, students will understand intermediate and advanced concepts of statistics, learn the importance of making reasonable conclusions out of data analysis, and apply techniques to selected business cases. They will extend their expertise on how to use sampling distributions, estimation methods, confidence intervals, hypothesis testing, regression analysis, and nonparametric methods.</p> <p>In this context, market research constitutes a leading field of application of such statistical approaches to business. Students will learn about the most common methods and instruments of market research focusing specifically on surveys and questionnaires. Additionally, they should be able to distinguish and assess qualitative and quantitative data evaluation methods in different areas of market research. Students will acquire theoretical and practical skills in order to plan and implement a real-life market research study.</p> |

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### IB\_15.1 INDUCTIVE STATISTICS

|                      |  |
|----------------------|--|
| <b>EQUIVALENT</b>    | -  |
| <b>TYPE</b>          | Lecture  |
| <b>SIZE OF GROUP</b> | Up to 60   |
| <b>CREDIT POINTS</b> | 3 CP   |
| <b>CONTACT HOURS</b> | 2 CH per Week  |
| <b>WORKLOAD</b>      | 90 h   |
| <b>BIBLIOGRAPHY</b>  | <p>Levin, R. I., and D. S. Rubin (2011) <i>Statistics for Management</i>, 7<sup>th</sup> ed., Dorling Kindersley.</p> <p>Sullivan III, M. (2013) <i>Fundamentals of Statistics: Informed Decisions Using Data</i>, 4<sup>th</sup> ed., Boston: Pearson Education.</p>  |
| <b>CONTENT</b>       | <p>The course deals with statistical concepts and methods deemed essential for looking into decision making in business management, economics and social sciences.</p> <p>Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• Extensions of sampling theory and distributions;</li> <li>• Specifications of estimation methods and confidence intervals;</li> <li>• Hypothesis testing with regard to arithmetic means and variances based on different assumptions and distributions;</li> <li>• Univariate and multivariate regression analysis;</li> <li>• Nonparametric methods.</li> </ul> <p>Throughout the course, the new techniques are applied to suitable examples and reinforced in exercises.</p> |

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### IB\_15.2 EMPIRICAL MARKET RESEARCH

|                      |                                   |
|----------------------|-----------------------------------|
| <b>EQUIVALENT</b>    | -                                 |
| <b>TYPE</b>          | Lecture and accompanying Exercise |
| <b>SIZE OF GROUP</b> | Up to 60                          |

|                      |  |
|----------------------|--|
| <b>CREDIT POINTS</b> | 2 CP   |
| <b>CONTACT HOURS</b> | 2 CH per Week  |
| <b>WORKLOAD</b>      | 60 h   |
| <b>BIBLIOGRAPHY</b>  | <p>Aaker, D. A., Kumar, V., Day, G. S., and R. P. Leone (2009) <i>Marketing Research, International Student Version</i>, 10<sup>th</sup> ed., Wiley &amp; Sons.</p> <p>Craig, C. S., and S. P. Douglas (2005) <i>International Marketing Research</i>, 3<sup>rd</sup> ed., Wiley &amp; Sons.</p> <p>Zikmund, W. G., and B. J. Babin (2013) <i>Essentials of Marketing Research</i>, 5<sup>th</sup> ed., Cengage Learning.</p>  |
| <b>CONTENT</b>       | <p>The course reveals the nature and role of market and marketing research in the business environment, and presents basic research principles. Therefore, major topics included are:</p> <ul style="list-style-type: none"> <li>• Introduction and background to market and consumer research;</li> <li>• Market research case studies;</li> <li>• Traditional and new qualitative and quantitative research methods;</li> <li>• Primary and secondary sources of data collection;</li> <li>• Application of sampling designs and issues to market research;</li> <li>• Application of empirical data analysis techniques to market research: frequencies, cross-tabulation, hypothesis testing, regression, and correlation;</li> <li>• Report preparation, writing and presentation.</li> </ul> <p>In addition to the lectures, several presentations will be the basis for discussions during exercises.</p> |

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## IB\_16 INTERNATIONAL ORGANISATIONS

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|                                  |                                   |
|----------------------------------|-----------------------------------|
| <b>MODULE-NO.</b>                | IB_16                             |
| <b>EQUIVALENT</b>                | IR_14                             |
| <b>RESPONSIBLE PROFESSOR</b>     | N.N.                              |
| <b>TYPE</b>                      | Lecture and accompanying Exercise |
| <b>SIZE OF GROUP</b>             | Up to 120                         |
| <b>CREDIT POINTS</b>             | 5 CP                              |
| <b>CONTACT HOURS</b>             | 4 CH per week                     |
| <b>WORKLOAD</b>                  | 150 h                             |
| <b>SIGNIFICANCE OF MARK</b>      | 3%                                |
| <b>STUDY SEMESTER</b>            | 3 <sup>rd</sup> Semester          |
| <b>OFFER</b>                     | Winter Term                       |
| <b>LANGUAGE</b>                  | English                           |
| <b>CLASSIFICATION</b>            | Required Course                   |
| <b>PREREQUISITES</b>             | None                              |
| <b>RECOMMENDED PREREQUISITES</b> | None                              |

|   |  |
|---|--|
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>                              | Upon completion of the module students will be able to name various international organisations, sketch their competencies, strengths, and weaknesses and analyse their influences in a global and historical perspective.   |
| <b>BIBLIOGRAPHY</b>                                   | Karns, M. and K.A. Mingst (2009) <i>International Organizations: The Politics and Processes of Global Governance</i> , Boulder: Lynne Rienner.<br><br>Rittberger V. and B. Zangl (2006) <i>International Organizations: Polity, Politics and Policies</i> , Basingstoke: Palgrave Macmillan.   |
| <b>CONTENT</b>  | <p>International organisations are important players in the global political landscape. Their interests and impacts range from topics such as foreign trade to human rights to environmental protection. After having developed a theoretical working foundation – thereby introducing concepts and tools from game theory and public choice theory – possible characteristics of international organisations are explained and discussed. Based on these fundamentals selected international organisations are discussed in detail, namely</p> <ul style="list-style-type: none"> <li>• UN</li> <li>• NATO</li> <li>• OSCE</li> <li>• OECD</li> <li>• IMF</li> <li>• WTO</li> <li>• World Bank</li> </ul> <p>A main focus will be on issues such as historical background, competencies, strengths and weaknesses of these organisations.</p> |

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## IB\_17 PROJECT

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|                              |                          |
|------------------------------|--------------------------|
| <b>MODULE-NO.</b>            | IB_17                    |
| <b>EQUIVALENT</b>            | -                        |
| <b>RESPONSIBLE PROFESSOR</b> | N.N.                     |
| <b>TYPE</b>                  | Project                  |
| <b>SIZE OF GROUP</b>         | Up to 30                 |
| <b>CREDIT POINTS</b>         | 5 CP                     |
| <b>CONTACT HOURS</b>         | 2 CH per Week            |
| <b>WORKLOAD</b>              | 150 h                    |
| <b>SIGNIFICANCE OF MARK</b>  | 3%                       |
| <b>STUDY SEMESTER</b>        | 3 <sup>rd</sup> Semester |
| <b>OFFER</b>                 | Winter Term              |
| <b>LANGUAGE</b>              | English                  |
| <b>CLASSIFICATION</b>        | Required Course          |

|   |   |
|---|---|
| <b>PREREQUISITES</b>                                  | None  |
| <b>RECOMMENDED PREREQUISITES</b>                      | None  |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination   |
| <b>POSSIBLE EXAMINATION</b>                           | Assignment  |
| <b>LEARNING OUTCOMES</b>                              | The students are expected to develop and make use of academic skills necessary to fulfill the task of understanding, analysing and treating an academic issue independently.  |
| <b>BIBLIOGRAPHY</b>                                   | <p>Fakultät Gesellschaft und Ökonomie der Hochschule Rhein-Waal (2011) <i>Academic Writing Manual</i>, mimeo.</p> <p>Gray, C. and E. Larson (2003) <i>Project Management: The Managerial Process</i>, McGraw-Hill International.</p> <p>Weissman, J. (2008) <i>Presenting to Win: The Art of Telling Your Story</i>, 2<sup>nd</sup> ed., Upper Saddle River, NJ: Prentice Hall.</p> <p>Further reading: topic dependent.</p>                            |
| <b>CONTENT</b>  | <p>Students get a list of topics related to one special field of studies or related to interdisciplinary work. Topics might be more practical, empirical or more literately orientated. According to the type of Project, the term paper is a written report about the practical work and the findings or a scientific paper about one research area.</p> <p>At the end of the project the major findings have to be presented to all participants.</p> |

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## IB\_18 MARKETING

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|                                  |                                  |
|----------------------------------|----------------------------------|
| <b>MODULE-NO.</b>                | IB_18                            |
| <b>EQUIVALENT</b>                | -                                |
| <b>RESPONSIBLE PROFESSOR</b>     | Prof. Dr. Marion Halfmann        |
| <b>TYPE</b>                      | Lecture and accompanying Project |
| <b>SIZE OF GROUP</b>             | Up to 60                         |
| <b>CREDIT POINTS</b>             | 5 CP                             |
| <b>CONTACT HOURS</b>             | 4 CH per week                    |
| <b>WORKLOAD</b>                  | 150 h                            |
| <b>SIGNIFICANCE OF MARK</b>      | 3%                               |
| <b>STUDY SEMESTER</b>            | 3 <sup>rd</sup> Semester         |
| <b>OFFER</b>                     | Winter Term                      |
| <b>LANGUAGE</b>                  | English                          |
| <b>CLASSIFICATION</b>            | Required Course                  |
| <b>PREREQUISITES</b>             | None                             |
| <b>RECOMMENDED PREREQUISITES</b> | None                             |



|   |   |
|---|---|
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination   |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam, Assignment, or any combination  |
| <b>LEARNING OUTCOMES</b>                              | The students will be gain an overview regarding state-of-the-art marketing management in theory and practical life. The students will be able to describe the process of marketing planning and can apply the process framework to practical marketing decisions. Furthermore, the students will understand current instruments of strategic marketing and market segmentation. Eventually, the students will understand which range of operational marketing instruments could be used in short- and mid-term planning situations.   |
| <b>BIBLIOGRAPHY</b>                                   | <p>Cateora, P.R., M.C. Gilly and J.L. Graham (2010) <i>International Marketing</i>, 15<sup>th</sup> ed., New York: Mc Graw-Hill.</p> <p>Homburg, C., Kuester, S., Krohmer, H.( 2009) <i>Marketing Management. A Contemporary Perspective</i>. New York: Mc Graw-Hill.</p> <p>Kotler, P. and G. Armstrong (2014) <i>Principles of Marketing</i>, 15<sup>th</sup> ed., Global edition. Edinburgh Gate: Pearson.</p> <p>West, D., J. Ford and E. Ibrahim (2010) <i>Strategic Marketing: Creating Competitive Advantage</i>, 2<sup>nd</sup> ed., New York: Oxford University Press.</p>   |
| <b>CONTENT</b>  | <p>After a short introduction to the main prerequisites of modern marketing (e.g. customer behavior and marketing research) the marketing planning process will be discussed. Furthermore, the students get acquainted with current methods of strategic marketing. In the last part of the course, operational marketing decisions regarding product, price, promotion and place are introduced. Topics to be covered are:</p> <ul style="list-style-type: none"> <li>• Market research techniques and basics of customer behavior</li> <li>• Marketing planning process</li> <li>• Strategic Marketing options</li> <li>• Strategic analysis methods (e.g. portfolio analysis, product life cycle etc.)</li> <li>• Market segmentation and contemporary customer groups</li> <li>• Marketing-Mix decisions</li> </ul> |

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## IB\_19 COMPETITION AND REGULATION

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| <b>MODULE-NO.</b>            | IB_19                             |
| <b>EQUIVALENT</b>            | IR_19                             |
| <b>RESPONSIBLE PROFESSOR</b> | Prof. Dr. Jörn Sickmann           |
| <b>TYPE</b>                  | Lecture and accompanying Exercise |
| <b>SIZE OF GROUP</b>         | Up to 120                         |
| <b>CREDIT POINTS</b>         | 5 CP                              |
| <b>CONTACT HOURS</b>         | 4 CH per week                     |
| <b>WORKLOAD</b>              | 150 h                             |
| <b>SIGNIFICANCE OF MARK</b>  | 3%                                |

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| <b>STUDY SEMESTER</b>                                 | 4 <sup>th</sup> Semester  |
| <b>OFFER</b>  | Summer Term   |
| <b>LANGUAGE</b>                                       | English   |
| <b>CLASSIFICATION</b>                                 | Required Course   |
| <b>PREREQUISITES</b>                                  | None  |
| <b>RECOMMENDED PREREQUISITES</b>                      | None  |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination   |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam, Assignment, or any combination  |
| <b>LEARNING OUTCOMES</b>                              | <p>This course covers the most important economic theories of both competition policy and regulation. Economic theories will be introduced and applied to real world industries, taking into account the significant changes in economic thinking, policy making and case law of the recent decades. A particular focus will be on network industries such as telecoms, energy and transport, in which a wave of liberalisation and privatisation took place in the 1980ies and 1990ies. These industries are still today characterised by sector-specific industry regulation, with the focus shifting just recently from opening up these markets for competition towards incentivizing private investments in new network infrastructure.</p> <p>At the end of this course, students will have a thorough understanding of the economic rationale for competition policy and regulation, its main instruments and its impact on the economy. Students will also be able to develop some first views about limitations of the economic concepts discussed in this course. They will furthermore be able to evaluate policy decisions of national regulators, competition authorities and other policy makers against the background of economic efficiency. Students will be prepared to analyse and compare regulatory regimes across different countries and world regions.</p> |
| <b>BIBLIOGRAPHY</b>                                   | <p>Main Textbooks:</p> <p>Motta, M. (2004) <i>Competition Policy, Theory and Practice</i>, 1<sup>st</sup> ed., Cambridge.</p> <p>Sherman, R. (2008) <i>Market Regulation</i>, 1<sup>st</sup> ed., Boston.</p> <p>Viscusi, W. K., Harrington, J.E., Vernon, J.M. (2005) <i>Economics of Regulation and Antitrust</i>, 4th ed., Cambridge.</p> <p>Industrial Organization Literature:</p> <p>Carlton, D. W., Perloff, J. M. (2008) <i>Modern industrial organization</i>, 4<sup>th</sup> ed.</p> <p>Lipczynski, J., Wilson, J., Goddard, J. (2011) <i>Industrial Organization: Competition, Strategy, Policy</i>, 3<sup>rd</sup> ed.</p> <p>Waldman, D.E., Jensen, E. J. (2007) <i>Industrial organisation: theory and practice</i>, 3<sup>rd</sup> ed.</p> <p>Further reading will be recommended as the course progresses.</p>  |

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| <b>CONTENT</b> | <p>The following topics will be covered:</p> <ul style="list-style-type: none"> <li>• Market failure as justification for government intervention</li> <li>• The four Pillars of Competition Policy</li> <li>• Merger Control</li> <li>• Abuse of dominance</li> <li>• Cartels</li> <li>• State Aid</li> <li>• Competition Policy vs. Regulation</li> <li>• Natural Monopoly and Regulation</li> <li>• Different theories of regulation</li> <li>• Contestable Markets and the disaggregated regulatory approach</li> <li>• Regulatory Instruments: structural vs. behavioural regulation</li> <li>• Price regulation: first &amp; second best, access pricing</li> <li>• Rate of Return regulation, Incentive Regulation</li> <li>• Regulation of telecoms &amp; Energy</li> <li>• Institutions of Regulation</li> </ul> |
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## IB\_20 CONFLICT MANAGEMENT AND BUSINESS PSYCHOLOGY

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| <b>MODULE-NO.</b>                                     | IB_20  |
| <b>COURSES</b>  | IB_20.1 Conflict Management<br>IB_20.2 Business Psychology |
| <b>EQUIVALENT</b>                                     | -  |
| <b>RESPONSIBLE PROFESSOR</b>                          | N.N.   |
| <b>CREDIT POINTS</b>                                  | 6 CP   |
| <b>CONTACT HOURS</b>                                  | 6 CH per Week  |
| <b>WORKLOAD</b>                                       | 180 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3.5%   |
| <b>STUDY SEMESTER</b>                                 | 4 <sup>th</sup> Semester                                   |
| <b>OFFER</b>  | Summer Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam, Assignment, or any combination               |

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| <b>LEARNING OUTCOMES</b> | At the end of the course students are able to define different types of conflicts and to perceive conflicts and apply solutions. Graduates will be able to illustrate and interpret real conflicts theoretically. They will be able to interpret conflicts in the sense of basic social psychology and will be able to identify other topics from psychology relevant for economics and business. This provides students with important key skills for social interactions and the ability to employ this knowledge when designing business strategies. |
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**IB\_20.1 CONFLICT MANAGEMENT**

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|----------------------|---|
| <b>EQUIVALENT</b>    | GD_27.8, IR_27.4  |
| <b>TYPE</b>          | Lecture and accompanying Exercise   |
| <b>SIZE OF GROUP</b> | Up to 120   |
| <b>CREDIT POINTS</b> | 2 CP  |
| <b>CONTACT HOURS</b> | 2 CH per Week   |
| <b>WORKLOAD</b>      | 60 h  |
| <b>BIBLIOGRAPHY</b>  | Bannink, F. (2010) <i>Handbook of Solution-Focused Conflict Management</i> , 2 <sup>nd</sup> ed., Cambridge: Hogrefe Publishing.<br><br>Jost, P.-J. and U. Weitzel (2010) <i>Strategic Conflict Management: A Game-Theoretical Introduction</i> , Cheltenham: Edward Elgar Publishing Ltd.  |
| <b>CONTENT</b>       | First there will be an introduction to conflict management, including complexity of conflicts. Methods and approaches are provided to analyse conflicts, which is followed by explaining types of conflicts. The course will then deal with organisational conflicts in detail. Main topics to be covered include: <ul style="list-style-type: none"> <li>• organisational conflicts and the importance of game theory</li> <li>• strategic conflict management</li> <li>• incentive systems and conflict management in an game theoretical approach</li> <li>• role playing and best-practice examples are being used to demonstrate different phases to intervene conflicts.</li> </ul> |

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**IB\_20.2 BUSINESS PSYCHOLOGY**

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| <b>EQUIVALENT</b>    | -  |
| <b>TYPE</b>          | Lecture and accompanying Practical Training  |
| <b>SIZE OF GROUP</b> | Up to 60   |
| <b>CREDIT POINTS</b> | 4 CP   |
| <b>CONTACT HOURS</b> | 4 CH per Week  |
| <b>WORKLOAD</b>      | 120 h  |
| <b>BIBLIOGRAPHY</b>  | Antonides, G. (1996) <i>Psychology in economics and business: an introduction to economic psychology</i> , Dordrecht: Springer Netherlands.<br><br>De Cremer, D., C. Zeelenberg and J.K. Murnighan, eds. (2006) <i>Social Psychology and Economics</i> , Hillsdale: Lawrence Erlbaum.<br><br>Zimbardo, P. et al. (2006) <i>Psychology – Core Concepts</i> , Boston: Pearson/Allyn and Bacon. |
| <b>CONTENT</b>       | This module provides students with a basic introduction to the discipline of psychology in   |

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|  | <p>general and with an overview of the heterogeneous field of business psychology in particular. It introduces the core concepts from</p> <ul style="list-style-type: none"> <li>• economic psychology – illustrating the interdependencies of economic and psychological phenomena</li> <li>• psychology of decision making – sketching decision making processes from a psychological perspective with an emphasis on attitudes towards risk</li> <li>• social psychology – reviewing group and organisational behaviour</li> <li>• innovativeness – labeling the mental processes related to innovative thinking</li> </ul> <p>Finally motivations to work, the influence of the working environment, and some aspects concerned with personality testing are discussed. Concepts from behavioural economics as well as decisions and game theory are related to the psychological concepts.</p> |
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## IB\_21 CONTROLLING AND INTEGRATED MANAGEMENT SYSTEMS

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| <b>MODULE-NO.</b>                                     | IB_21  |
| <b>COURSES</b>  | IB_21.1 Controlling and Risk Management<br>IB_21.2 Integrated Management Systems   |
| <b>EQUIVALENT</b>                                     | -  |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Ralf Bauer   |
| <b>CREDIT POINTS</b>                                  | 6 CP   |
| <b>CONTACT HOURS</b>                                  | 6 CH per Week  |
| <b>WORKLOAD</b>                                       | 180 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3.5%   |
| <b>STUDY SEMESTER</b>                                 | 4 <sup>th</sup> Semester   |
| <b>OFFER</b>  | Summer Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | IB_8   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam, Oral Exam, or any combination  |
| <b>LEARNING OUTCOMES</b>                              | Students understand the extent and the importance of controlling within a company. After a repetition of cost accounting applied cost values are presented e.g. as transfer prices. From strategic controlling derived the students will comprehend the concept of shareholder value for company valuation and projects' decisions. The concept of a balanced score card is presented to translate strategic objectives to operational activities. Applied controlling methods are given as forecasting, optimal contract choice in principal-agent relations and yield management ideas. The second part examines risk measurement and management |

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|  | <p>discussing important risks a company is faced also showing instruments to handle these risks. The course finalises with project management risks and management of price risks by options.</p> <p>Students are able to describe the contribution of integrated management systems to enterprise development. They understand basic requirements of recent management standards on quality, environment and safety and possibilities of management system integration supported by process management. They are able to explain characteristics of management system certification, modern process improvement tools and management concepts.</p> |
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### IB\_21.1 CONTROLLING AND RISK MANAGEMENT

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| <b>EQUIVALENT</b>    | -  |
| <b>TYPE</b>          | Lecture and accompanying Exercise  |
| <b>SIZE OF GROUP</b> | Up to 60   |
| <b>CREDIT POINTS</b> | 4 CP   |
| <b>CONTACT HOURS</b> | 4 CH per Week  |
| <b>WORKLOAD</b>      | 120 h  |
| <b>BIBLIOGRAPHY</b>  | <p>Powers, M., B. E. Needles, and S. V. Crosson (2010) <i>Financial and Managerial Accounting Principles</i>, 9<sup>th</sup> ed., Cengage Learning Emea.</p> <p>Proctor, R. (2009) <i>Managerial accounting for business decisions</i>, 3<sup>rd</sup> ed.</p> <p>Weber, J. and U. Schäffer (2008) <i>Introduction to Controlling</i>, Schäffer-Poeschel.</p>  |
| <b>CONTENT</b>       | <p>Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• Overview of controlling</li> <li>• Cost accounting</li> <li>• Transfer prices</li> <li>• Strategic controlling</li> <li>• Shareholder value concept</li> <li>• Balanced scorecard</li> <li>• Yield management</li> <li>• Forecasting</li> <li>• Budgeting</li> <li>• Optimal contract determination for principal-agent relations</li> <li>• Risk management and measurement</li> <li>• Project risk management</li> <li>• Price risk management</li> </ul> |

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### IB\_21.2 INTEGRATED MANAGEMENT SYSTEMS

|                      |               |
|----------------------|---------------|
| <b>EQUIVALENT</b>    | -             |
| <b>TYPE</b>          | Lecture       |
| <b>SIZE OF GROUP</b> | Up to 60      |
| <b>CREDIT POINTS</b> | 2 CP          |
| <b>CONTACT HOURS</b> | 2 CH per Week |
| <b>WORKLOAD</b>      | 60 h          |

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| <b>BIBLIOGRAPHY</b> | <p>Nahmias, S. (2009) <i>Production and Operations Analysis</i>, 6<sup>th</sup> ed., New York: McGraw-Hill.</p> <p>Pardy, W. and T. Andrews (2009) <i>Integrated Management Systems: Leading Strategies and Solutions</i>, New York: Government Inst.</p> <p>Robbins, S.P. and Coulter, M. (2012) <i>Management</i>, 11<sup>th</sup> ed., Edinburgh Gate: Pearson Education.</p>   |
| <b>CONTENT</b>      | <p>Topics to be covered:</p> <ul style="list-style-type: none"> <li>• Introduction to Integrated Management Systems</li> <li>• Management Systems and Process Management</li> <li>• Key Business Process Analysis</li> <li>• Process Flow of Business Processes</li> <li>• Modern Management Standards</li> <li>• Management System Integration</li> <li>• Performance Measurement and Metrics</li> <li>• Benefits and Risks of Integrated Management Systems</li> </ul> |

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## IB\_22 DECISION AND GAME THEORY

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| <b>MODULE-NO.</b>                                     | IB_22  |
| <b>COURSES</b>  | IB_22.1 Decision Theory<br>IB_22.2 Game Theory |
| <b>EQUIVALENT</b>                                     | -  |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Thomas Pitz                          |
| <b>CREDIT POINTS</b>                                  | 5 CP   |
| <b>CONTACT HOURS</b>                                  | 4 CH per Week                                  |
| <b>WORKLOAD</b>                                       | 150 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%   |
| <b>STUDY SEMESTER</b>                                 | 4 <sup>th</sup> Semester                       |
| <b>OFFER</b>  | Summer Term                                    |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course                                |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | Calculus, Probability Theory                   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination                                    |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam, Assignment, or any combination   |

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| <b>LEARNING OUTCOMES</b> | Decision and Game Theory: By the end of the module students will be familiarized with theoretical concepts of decision and game theory. The students will have the ability to classify different situations of individual decision-making in terms of certainty, risk and uncertainty. They learn how to characterize risk neutral, risk averse or risk seeking decision maker. With game theoretical tools the students learn to model and analyse strategic behaviour in situations of interactive decision making. The students learn how to determine pure and mixed Nash equilibria in non-cooperative games and how to apply a backward induction in an extensive form game. |
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**IB\_22.1 DECISION THEORY**

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|----------------------|---|
| <b>Equivalent</b>    | -   |
| <b>Type</b>          | Lecture   |
| <b>Size of Group</b> | Up to 60  |
| <b>Credit Points</b> | 2 CP  |
| <b>Contact Hours</b> | 2 CH per Week   |
| <b>Workload</b>      | 60 h  |
| <b>Bibliography</b>  | Gilboa, I. (2009) <i>Theory of Decision under Uncertainty</i> , Cambridge University Press.<br>Peterson, M. (2009) <i>An Introduction to Decision Theory</i> , Cambridge University Press.  |
| <b>Content</b>       | <p>The formal aspects of normative decision theory will be discussed. The main focus in this class lies on rational decision making under certainty, risk and uncertainty. There will be an introduction to axiomatic utility theory and the formalisation of risk adverse, risk neutral and risk seeking decision making.</p> <p>Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• axioms of rational choice</li> <li>• certainty, risk and uncertainty</li> <li>• dominance</li> <li>• decision rules under uncertainty: minimax, maximin (Wald), maximax, minimax regret (Savage-Niehans), pessimism-optimism (Hurwicz), Laplace</li> <li>• decision rules under risk: <math>\mu</math>-rule, Bernoulli rule, <math>\mu</math>-<math>\sigma</math>-rule</li> </ul> |

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**IB\_22.2 GAME THEORY**

|                      |   |
|----------------------|---|
| <b>EQUIVALENT</b>    | -   |
| <b>TYPE</b>          | Lecture and accompanying Exercise   |
| <b>SIZE OF GROUP</b> | Up to 60  |
| <b>CREDIT POINTS</b> | 3 CP  |
| <b>CONTACT HOURS</b> | 2 CH per Week   |
| <b>WORKLOAD</b>      | 90 h  |
| <b>BIBLIOGRAPHY</b>  | Binmore, K. (2007) <i>Playing for Real: A Text on Game Theory</i> , Oxford University Press.<br>Dixit, A., S. Skeath and D. Reiley (2009) <i>Games of Strategy</i> , 3 <sup>rd</sup> ed., Norton.<br>Gibbons, R. (1992) <i>Game Theory for Applied Economists - A Primer in Game Theory</i> . Princeton University Press. |



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| <b>CONTENT</b> | <p>The course covers mathematical techniques and tools of non-cooperative game theory. The normal and in extensive form of games will be discussed. This includes games with imperfect information and sequential games, and extending to some more special topics like Bayes games, evolutionary games, mechanism design as well as social choice and welfare. An introduction to cooperative game theory is optional.</p> <p>Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• Mathematical preliminaries: logic, probability theory, calculus</li> <li>• Normal form games</li> <li>• Dominance and Nash Equilibrium</li> <li>• Mixed strategies</li> <li>• Bayes Games</li> <li>• Selected Topics: Arrow paradox, Voting Games, Auctions, Mechanism Design</li> </ul> |
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## IB\_23 BUSINESS ANALYSIS

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| <b>MODULE-NO.</b>                                     | IB_23  |
| <b>EQUIVALENT</b>                                     | -  |
| <b>RESPONSIBLE PROFESSOR</b>                          | Prof. Dr. Philipp Schorn   |
| <b>TYPE</b>   | Lecture and accompanying Practical Training  |
| <b>SIZE OF GROUP</b>                                  | Up to 60   |
| <b>CREDIT POINTS</b>                                  | 6 CP   |
| <b>CONTACT HOURS</b>                                  | 4 CH per Week  |
| <b>WORKLOAD</b>                                       | 180 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3.5%   |
| <b>STUDY SEMESTER</b>                                 | 5 <sup>th</sup> Semester   |
| <b>OFFER</b>  | Winter Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | IB_13, IB_14   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>                              | <p>This course provides a strong introduction to business analysis and valuation. By the end of the course students are expected to apply different types of valuation models to determine the value of a company. Furthermore students are to critically compare different types of valuation models and to critically appreciate the merits and limits of financial statements of a source of information for determining key inputs of valuation models. This objective is ensured by the following learning outcomes:</p> <ul style="list-style-type: none"> <li>• Understand the fundamental concept of firm value</li> <li>• Learn different types of sources of information on companies</li> <li>• Understand and apply tools how to analyze the strategy of a business to identify the key profit drivers of a business.</li> </ul> |

|                     |   |
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|                     | <ul style="list-style-type: none"> <li>Learn and apply different tools main tools of financial statement analysis (i.e. ratio analysis, cash flow analysis) and critically evaluate these.</li> <li>Understand different types of valuation models</li> <li>Learn and apply tools for forecasting of required inputs for valuation models as well as determination of cost of capital</li> <li>Critically evaluate the sensitivity of overall firm value to various inputs.</li> <li>Understand how different business strategies can be compared by their impact on firm value.</li> <li>Using excel for financial modeling</li> </ul>   |
| <b>BIBLIOGRAPHY</b> | <p>Elliott, B., and J. Elliott (2013) <i>Financial accounting and reporting</i>, 16<sup>th</sup> ed., Essex: Prentice Hall/Financial Times.</p> <p>Lundholm, R. and R. Sloan (2013) <i>Equity Valuation and Analysis</i>, 3<sup>rd</sup> ed., New York, McGraw Hill.</p> <p>Palepu, K. G., P. M. Healy and E. Peek (2013) <i>Business Analysis and Valuation IFRS Edition, Text and Cases</i>, 3<sup>rd</sup> ed., South-Western Cengage Learning.</p> <p>Penman, S. H. (2012) <i>Financial Statement Analysis and Security Valuation</i>, 5<sup>th</sup> ed., New York: McGraw Hill.</p> <p>Tricker, B. (2009) <i>Corporate Governance: Principles, Policies and Practices</i>, Oxford: Oxford University Press.</p> |
| <b>CONTENT</b>      | <p>This course covers the major topics of business analysis. The main topics include:</p> <ul style="list-style-type: none"> <li>Review of financial statements and sources of information for business analysis</li> <li>Strategy analysis</li> <li>Accounting analysis</li> <li>Financial analysis</li> <li>Prospective analysis</li> <li>Valuation theory and concepts</li> <li>Determination of cost of capital</li> <li>Application of valuation theory</li> </ul>   |

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## IB\_24 ECONOMIC POLICY IN AN INTERNATIONAL ENVIRONMENT

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| <b>MODULE-NO.</b>            | IB_24   |
| <b>COURSES</b>               | IB_24.1 Trade Theory and Policy<br>IB_24.2 Public Finance |
| <b>EQUIVALENT</b>            | IR_13   |
| <b>RESPONSIBLE PROFESSOR</b> | Prof. Dr. habil. Gregor van der Beek                      |
| <b>CREDIT POINTS</b>         | 6 CP  |
| <b>CONTACT HOURS</b>         | 6 CH per Week   |
| <b>WORKLOAD</b>              | 180 h   |
| <b>SIGNIFICANCE OF MARK</b>  | 3.5%  |
| <b>STUDY SEMESTER</b>        | 5 <sup>th</sup> Semester                                  |
| <b>OFFER</b>                 | Winter Term   |

|   |  |
|---|--|
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | IB_5, IB_16  |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>                              | The module enables students to apply and transfer concepts from the fields of public finance and trade theory to various policy issues taking into account that governments are operating in an international environment. Students will be able to explain reasons for government intervention and will be able to compose examples of public goods and externalities thereby pointing out the link to market failure. Upon successful completion of the module they will be able to examine government expenditure and tax policies and to estimate their incentive effects. At the same time students will be enabled to apply trade theory concepts to real-world trade policy issues in order to interpret effects from a theoretical point of view and to deduce policy recommendations from their findings. |

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**IB\_24.1 TRADE THEORY AND POLICY**

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|----------------------|---|
| <b>EQUIVALENT</b>    | IR_13.1   |
| <b>TYPE</b>          | Lecture and accompanying Exercise   |
| <b>SIZE OF GROUP</b> | Up to 120   |
| <b>CREDIT POINTS</b> | 4 CP  |
| <b>CONTACT HOURS</b> | 4 CH per Week   |
| <b>WORKLOAD</b>      | 120 h   |
| <b>BIBLIOGRAPHY</b>  | Eibner, W. (2006) <i>Understanding International Trade: Theory &amp; Policy</i> , München/Wien: Oldenbourg.<br><br>Gerber, J. (2010) <i>International Economics</i> , 4 <sup>th</sup> ed., Boston: Pearson International.<br><br>Krugman, P.R. and M. Obstfeld (2009) <i>International Economics – Theory and Policy</i> , 8 <sup>th</sup> international ed., Boston: Pearson International.  |
| <b>CONTENT</b>       | Trade theory and policy is concerned with the concepts governing the exchange of capital, goods, and services across national borders. Foreign trade is an important economic, social, and political issue. This course provides students with a profound knowledge concerning trade theory and policy issues and covers the recent developments in international economics. In particular, the following topics are addressed: <ul style="list-style-type: none"> <li>• international interdependence and gains from trade</li> <li>• instruments of trade policy and their welfare effects</li> <li>• political economy of protectionism</li> <li>• international negotiations and trade policy</li> <li>• regionalism: preferential trade agreements and regional integration</li> <li>• international monetary system</li> <li>• global capital markets</li> <li>• globalisation and policy implications</li> <li>• poverty reduction and aspects of development economics</li> </ul> |

## IB\_24.2 PUBLIC FINANCE

|                      |  |
|----------------------|--|
| <b>EQUIVALENT</b>    | IR_13.2  |
| <b>TYPE</b>          | Lecture  |
| <b>SIZE OF GROUP</b> | Up to 120  |
| <b>CREDIT POINTS</b> | 2 CP   |
| <b>CONTACT HOURS</b> | 2 CH per Week  |
| <b>WORKLOAD</b>      | 60 h   |
| <b>BIBLIOGRAPHY</b>  | <p>Gruber, Jonathan (2011) <i>Public Finance and Public Policy</i>, 3<sup>rd</sup> ed., New York, NY, Worth Publishers.</p> <p>Rosen, H.S. and T. Gayer (2010) <i>Public Finance</i>, 9<sup>th</sup> international ed., New York, NY: McGraw Hill.</p> <p>Stiglitz, J.E. (2000) <i>Economics of the Public Sector</i>, New York, NY: W.W. Norton.</p>  |
| <b>CONTENT</b>       | <p>Public finance is the economic approach to government expenditure and revenues, especially taxes and public debt. The role, rationale, objectives, and consequences of government intervention in the economy are discussed. The course provides students with a feasible and applicable framework for thinking about policy issues. In particular the following topics are covered:</p> <ul style="list-style-type: none"> <li>• introduction to the economics of the public sector</li> <li>• market failure and the public expenditure</li> <li>• fiscal decision making and the public budgets</li> <li>• tax and debt incidence</li> <li>• design of the tax system</li> <li>• public distribution policy</li> <li>• fiscal policy and stabilisation</li> <li>• public health policy</li> <li>• fiscal federalism</li> </ul> |

## IB\_25 SOCIAL ASPECTS IN ECONOMICS

|                              |   |
|------------------------------|---|
| <b>MODULE-NO.</b>            | IB_25   |
| <b>COURSES</b>               | <p>IB_25.1 Management of Social Facilities</p> <p>IB_25.2 Corporate Social Responsibility</p> |
| <b>EQUIVALENT</b>            | -   |
| <b>RESPONSIBLE PROFESSOR</b> | Prof. Dr. Hasan Alkaş   |
| <b>CREDIT POINTS</b>         | 5 CP  |
| <b>CONTACT HOURS</b>         | 4 CH per Week   |
| <b>WORKLOAD</b>              | 150 h   |
| <b>SIGNIFICANCE OF MARK</b>  | 3.5%  |
| <b>STUDY SEMESTER</b>        | 5 <sup>th</sup> Semester  |

|   |   |
|---|---|
| <b>OFFER</b>  | Winter Term   |
| <b>LANGUAGE</b>                                       | English   |
| <b>CLASSIFICATION</b>                                 | Required Course   |
| <b>PREREQUISITES</b>                                  | None  |
| <b>RECOMMENDED PREREQUISITES</b>                      | None  |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination   |
| <b>POSSIBLE EXAMINATION</b>                           | Written Exam, Oral Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>                              | Through the exploration of both practical and theoretical considerations, the module aims to provide a systematic knowledge and understanding of the concepts of corporate social responsibility and sustainability. The focus is on the discussion about the relation between profits and responsibility. It is presented that corporate social responsibility is an investment in the conditions of long-term business success. In addition, the module aims to provide a basic knowledge of management non-profit organisations and social facilities. By the end of this course students are able to understand the various theories, attributes, concepts, and components pertaining to non-profit management. |

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#### IB\_25.1 MANAGEMENT OF SOCIAL FACILITIES

|                      |   |
|----------------------|---|
| <b>EQUIVALENT</b>    | -   |
| <b>TYPE</b>          | Lecture   |
| <b>SIZE OF GROUP</b> | Up to 60  |
| <b>CREDIT POINTS</b> | 3 CP  |
| <b>CONTACT HOURS</b> | 2 CH per Week   |
| <b>WORKLOAD</b>      | 90 h  |
| <b>BIBLIOGRAPHY</b>  | <p>Anheier, H. (2005) <i>Nonprofit Organisations: Theory, Management, Policy</i>, London New York: Routledge.</p> <p>Allison, M. (2003) <i>Strategic Planning for Nonprofit Organizations: A Practical Guide and Workbook</i>, 2<sup>nd</sup> ed., Wiley.</p> <p>David, B. (2010) <i>Hybrid Organizations and the Third Sector</i>, Palgrave Macmillan.</p> <p>Padaki, V. C. (2005) <i>Management Development in Non-Profit Organisations: A Programme for Governing Boards</i>, SAGE Publications.</p> <p>Wolf, T. (1999) <i>Managing a Nonprofit Organization in the Twenty-First Century</i>, Fireside / Simon &amp; Schuster.</p> |
| <b>CONTENT</b>       | This course will explain how social facilities especially non-profit organisations are structured in the shifting landscape and the issues for effective non-profit management. It will also be shown how non-profit organisations are drivers of social changes and influence the organisational landscape. This course draws on non-profit and generic organisation theory from the disciplines of economics, sociology and history as well as on the functional business literature. It addresses issues of management and organisation in the non-profit sector.  |

## IB\_25.2 CORPORATE SOCIAL RESPONSIBILITY

|                      |  |
|----------------------|--|
| <b>EQUIVALENT</b>    | GD_27.11, IR_27.16, TL_27.13   |
| <b>TYPE</b>          | Lecture  |
| <b>SIZE OF GROUP</b> | Up to 150  |
| <b>CREDIT POINTS</b> | 2 CP   |
| <b>CONTACT HOURS</b> | 2 CH per Week  |
| <b>WORKLOAD</b>      | 60 h   |
| <b>BIBLIOGRAPHY</b>  | <p>Blowfield, M. and A. Murray (2008) <i>Corporate Responsibility: A Critical Introduction</i>, Oxford: Oxford University Press.</p> <p>Moon, J. and D. Vogel (2008) <i>Corporate Social Responsibility, Government and Civil Society</i>, In: A. Crane et al. <i>The Oxford Handbook of Corporate Social Responsibility</i>. Oxford: Oxford University Press.</p> <p>Werther, W.B. and D.B. Chandler (2010) <i>Strategic Corporate Social Responsibility: Stakeholders in a Global Environment</i>, 2<sup>nd</sup> ed., Thousand Oaks: Sage Publications.</p> <p>Optional:</p> <p>Herchen, O. (2007) <i>Corporate Social Responsibility: Wie Unternehmen mit ihrer ethischen Verantwortung umgehen</i>, 1<sup>st</sup> ed., Books on Demand.</p>            |
| <b>CONTENT</b>       | <p>The course offers an overview of classical and current theories, practices and communication of corporate social responsibility developed primarily in an international context. Furthermore the course explores key debates, critiques, and multiple perspectives of corporate social responsibility.</p> <p>Further topics to be covered include:</p> <ul style="list-style-type: none"> <li>• the various aspects of corporate social responsibility</li> <li>• to what extent should corporations be concerned with CSR?</li> <li>• applying corporate social responsibility</li> <li>• CSR and sustainability policies or strategies</li> <li>• CSR as an organizational learning process</li> <li>• the institutional environment of CSR</li> </ul> |

## IB\_26 PROJECT

|                              |               |
|------------------------------|---------------|
| <b>MODULE-NO.</b>            | IB_26         |
| <b>EQUIVALENT</b>            | -             |
| <b>RESPONSIBLE PROFESSOR</b> | N.N.          |
| <b>TYPE</b>                  | Project       |
| <b>SIZE OF GROUP</b>         | Up to 30      |
| <b>CREDIT POINTS</b>         | 5 CP          |
| <b>CONTACT HOURS</b>         | 2 CH per Week |
| <b>WORKLOAD</b>              | 150 h         |
| <b>SIGNIFICANCE OF MARK</b>  | 3%            |

|   |   |
|---|---|
| <b>STUDY SEMESTER</b>                                 | 5 <sup>th</sup> Semester  |
| <b>OFFER</b>  | Winter Term   |
| <b>LANGUAGE</b>                                       | English   |
| <b>CLASSIFICATION</b>                                 | Required Course   |
| <b>PREREQUISITES</b>                                  | None  |
| <b>RECOMMENDED PREREQUISITES</b>                      | None  |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination   |
| <b>POSSIBLE EXAMINATION</b>                           | Assignment  |
| <b>LEARNING OUTCOMES</b>                              | The students are expected to develop and make use of academic skills necessary to fulfill the task of understanding, analysing and treating an academic issue independently.  |
| <b>BIBLIOGRAPHY</b>                                   | <p>Fakultät Gesellschaft und Ökonomie der Hochschule Rhein-Waal (2011) <i>Academic Writing Manual</i>, mimeo.</p> <p>Gray, C. and E. Larson (2003) <i>Project Management: The Managerial Process</i>, McGraw-Hill International.</p> <p>Weissman, J. (2008) <i>Presenting to Win: The Art of Telling Your Story</i>, 2<sup>nd</sup> ed., Upper Saddle River, NJ: Prentice Hall.</p> <p>Further reading: topic dependent.</p>                            |
| <b>CONTENT</b>  | <p>Students get a list of topics related to one special field of studies or related to interdisciplinary work. Topics might be more practical, empirical or more literately orientated. According to the type of Project, the term paper is a written report about the practical work and the findings or a scientific paper about one research area.</p> <p>At the end of the project the major findings have to be presented to all participants.</p> |

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**IB\_27 ELECTIVE SUBJECTS**


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|---|--|
| <b>MODULE-NO.</b>                                     | IB_27  |
| <b>COURSES</b>  | IB_27.1 Mergers and Acquisitions<br>IB_27.2 Industrial Organisation<br>IB_27.3 Behavioural Economics<br>IB_27.4 Marketing Controlling<br>IB_27.5 Auditing<br>IB_27.6 Selected IFRS Standards<br>IB_27.7 Justice and Fairness in the Market Economy<br>IB_27.8 Social Structure and Social Inequality<br>IB_27.9 Financing and Governance of Non-Profit Organisations<br>IB_27.10 Demographic Developments<br>IB_27.11 Group Accounting<br>IB_27.12 Health Economics<br>IB_27.13 Aspects of Business Taxation<br>IB_27.14 Marketing Communication<br>IB_27.15 Social Theory and Policy<br>IB_27.16 International Gender Studies |
| <b>CREDIT POINTS</b>                                  | 16 CP (out of 32 CP offered)   |
| <b>CONTACT HOURS</b>                                  | 16 CH per Week   |
| <b>WORKLOAD</b>                                       | 480 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 9.5%   |
| <b>STUDY SEMESTER</b>                                 | 4 <sup>th</sup> and 5 <sup>th</sup> Semester   |
| <b>OFFER</b>  | Summer and Winter Term   |
| <b>CLASSIFICATION</b>                                 | Elective Subjects  |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |



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**IB\_27.1 MERGERS AND ACQUISITIONS**

|                                  |  |
|----------------------------------|--|
| <b>EQUIVALENT</b>                | -  |
| <b>RESPONSIBLE PROFESSOR</b>     | N.N  |
| <b>TYPE</b>                      | Lecture  |
| <b>SIZE OF GROUP</b>             | Up to 30   |
| <b>CREDIT POINTS</b>             | 2 CP   |
| <b>CONTACT HOURS</b>             | 2 CH per Week  |
| <b>STUDY SEMESTER</b>            | 4 <sup>th</sup> Semester   |
| <b>OFFER</b>                     | Summer Term  |
| <b>LANGUAGE</b>                  | English  |
| <b>WORKLOAD</b>                  | 60 h   |
| <b>PREREQUISITES</b>             | None   |
| <b>RECOMMENDED PREREQUISITES</b> | None   |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>         | Students will acquire a basic understanding of practically relevant elements in the area of mergers & acquisitions from both a legal and a business perspective. The students will be enabled to classify and to evaluate typical business situations in this area and acquire a basic understanding of the legal framework of a typical M&A transaction. The students will be able to act as an intermediary for the legal profession.  |
| <b>BIBLIOGRAPHY</b>              | <p>Beinert, Burmeister, Tries (2009) <i>Mergers and Acquisitions in Germany</i>, 1<sup>st</sup> ed.</p> <p>Rosenbaum, J. and J. Pearl (2009) <i>Investment banking: Valuation, Leveraged Buyouts, and Mergers &amp; Acquisitions</i>, John Wiley &amp; Sons.</p> <p>Sherman (2010) <i>Mergers and Acquisitions from A to Z</i>, 3<sup>rd</sup> ed.</p> <p>Wendler, Tremml, Bücken (2008) <i>Key Aspects of German Business Law</i>, 4<sup>th</sup> ed., pp. 7 – 58.</p> <p>Whish, Bailey (2012) <i>Competition Law</i>, 7<sup>th</sup> ed., pp. 809 – 906.</p>   |
| <b>CONTENT</b>                   | <p>This course will review the structuring, negotiation and implementation of merger and acquisition transactions both from an economic and from a legal perspective. Different forms of acquisition agreements will be analyzed.</p> <p>Main topics of the course include:</p> <ul style="list-style-type: none"> <li>• Introduction: M&amp;A market / M&amp;A business / Reasons that drive M&amp;A activity</li> <li>• Basics of business valuation</li> <li>• Elements and procedure of a “standard” business sale including the legal and regulatory framework governing such “standard” business sales</li> <li>• Types of M&amp;A transactions, especially share deal, asset deal, joint venture</li> <li>• Public takeover</li> <li>• Post-acquisition measures</li> </ul> |

## IB\_27.2 INDUSTRIAL ORGANISATION

|                                  |  |
|----------------------------------|--|
| <b>EQUIVALENT</b>                | TL_27.4  |
| <b>RESPONSIBLE PROFESSOR</b>     | Prof. Dr. Jörn Sickmann  |
| <b>TYPE</b>                      | Lecture  |
| <b>SIZE OF GROUP</b>             | Up to 60   |
| <b>CREDIT POINTS</b>             | 2 CP   |
| <b>CONTACT HOURS</b>             | 2 CH per Week  |
| <b>STUDY SEMESTER</b>            | 4 <sup>th</sup> Semester   |
| <b>OFFER</b>                     | Summer Term  |
| <b>LANGUAGE</b>                  | English  |
| <b>WORKLOAD</b>                  | 60 h   |
| <b>PREREQUISITES</b>             | None   |
| <b>RECOMMENDED PREREQUISITES</b> | IB_5.1   |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>         | Commonly, with "industry" steaming chimneys and steel furnaces are connected. This image, however, cannot be transferred to the academic field of Industrial Organization. The focus of this discipline rather lies on the analysis of competitive processes of industries which normally differ from the idealized textbook forms of "pure monopoly" and "perfect competition". This includes a very wide range of both "traditional" (e.g. energy, transport, telecoms) and "modern" (e.g. social networks such as Facebook) industries. The course aims to develop an understanding of the most fundamental concepts of industrial organization. Upon completion of the module, students will be able to apply these concepts to analyze structure, conduct and performance of real world industries. They will evaluate the results critically and recognize limitations of the different theoretical approaches.  |
| <b>BIBLIOGRAPHY</b>              | <p>Main Textbooks:</p> <p>Carlton, D. W., J. M. Perloff, and R. S. Porter (2010) <i>Modern Industrial Organization</i>, 5<sup>th</sup> ed., Prentice Hall.</p> <p>Lipczynski, J., Goddard, J., and Wilson, J. (2005) <i>Industrial Organization: Competition, Strategy, Policy</i>, 2<sup>nd</sup> ed., Financial Times/ Prentice Hall.</p> <p>Waldman, D. E., and E. J. Jensen (2006) <i>Industrial Organization: Theory and Practice</i>, 3<sup>rd</sup> ed., Addison Wesley.</p> <p>Additional Reading:</p> <p>Belleflamme, P., Peitz, M. (2010) <i>Industrial Organization: Markets and Strategies</i>, Cambridge University Press.</p> <p>Cabral, L. (2000) <i>Introduction to Industrial Organization</i>, MIT Press.</p> <p>Church, J. and R. Ware (2000) <i>Industrial Organization</i>, McGraw-Hill.</p> <p>Furth, D. and J. Tuinstra (2012) <i>Advanced Industrial Organization</i>, Routledge.</p> <p>Shy, O. (1996) <i>Industrial Organization: Theory and Applications</i>, MIT Press.</p> <p>Further reading will be recommended as the course progresses.</p> |
| <b>CONTENT</b>                   | <p>Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• What is Industrial Organization?</li> <li>• Structure- Conduct- Performance - Paradigm</li> <li>• Microeconomic Foundations : Revision of Cost Functions, Economies of Scale,</li> </ul>  |

|  |  |
|--|--|
|  | <p>different market forms, Welfare properties</p> <ul style="list-style-type: none"> <li>• Transaction Cost Theory</li> <li>• Analysis of Market Structure : Market Definition, Concentration Measures, Market Entry Barriers, Measuring Market Power</li> <li>• Contestable Markets</li> <li>• Collusive Oligopoly Models</li> <li>• Price differentiation, Pricing and non-pricing strategies</li> <li>• Product differentiation and monopolistic competition</li> <li>• Advertising</li> <li>• Network Economics</li> <li>• Recent developments in Industrial Organization: Two-Sided Markets</li> <li>• Competition Policy and Regulation</li> </ul> |
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**IB\_27.3 BEHAVIOURAL ECONOMICS**

|                                  |  |
|----------------------------------|--|
| <b>EQUIVALENT</b>                | AT_27.5, GD_27.1, IR_27.8  |
| <b>RESPONSIBLE PROFESSOR</b>     | Prof. Dr. Thomas Pitz  |
| <b>TYPE</b>                      | Lecture  |
| <b>SIZE OF GROUP</b>             | Up to 120  |
| <b>CREDIT POINTS</b>             | 2 CP   |
| <b>CONTACT HOURS</b>             | 2 CH per Week  |
| <b>STUDY SEMESTER</b>            | 4 <sup>th</sup> Semester   |
| <b>OFFER</b>                     | Summer Term  |
| <b>LANGUAGE</b>                  | English  |
| <b>WORKLOAD</b>                  | 60 h   |
| <b>PREREQUISITES</b>             | None   |
| <b>RECOMMENDED PREREQUISITES</b> | IB_15.1, IB_22   |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Oral Exam, Assignment, or any combination  |
| <b>LEARNING OUTCOMES</b>         | At the end of the course students will be familiar with the main methods and results in the field of behavioural economics. They have the theoretical background to interpret experimental research results in context of the differences between empirical and axiomatic economic theory. The students are able to design, run and evaluate an experiment in the computerized laboratory.   |
| <b>BIBLIOGRAPHY</b>              | <p>Kahneman, D. and A. Tversky (1979) <i>Prospect Theory: An Analysis of Decision under Risk</i>, <i>Econometrica</i>, 47(2), pp. 263-291.</p> <p>Plott, C. R., Smith, V. L. (2008) <i>Handbook of Experimental Economics Results</i>, Volume 1, North Holland.</p> <p>Roth, A.E., J. H. Kagel (1997) <i>The Handbook of Experimental Economics</i>, Princeton University Press.</p> <p>Siegel, S. (1988) <i>Non Parametric Statistics</i>, Mcgraw-Hill.</p> <p>Wilkinson, N. (2007) <i>An Introduction to Behavioral Economics: A Guide for Students</i>, New York, NY: Palgrave MacMillan.</p> |
| <b>CONTENT</b>                   | Empirical and experimental evidence on decision making and behaviour will be discussed. There will be an introduction to the concepts of bounded rationality and the difference to standard economic theories.   |

|  |   |
|--|---|
|  | <p>Besides the theoretical part of this class, the students also learn how to design, run and evaluate an experiment at a computerized laboratory. Therefore, it is necessary to work out how to use suitable software to implement these interactive experiments. The focus in this class will be on zTree, which provides a convenient and user-friendly software environment to develop client server application for laboratory experiments.</p> <p>Finely, the students will learn how to handle the specific theoretical statistic background, which is mostly used for analysing laboratory experiments. For this, there will be a short introduction to non-parametric statistics the statistic software "R".</p> |
|--|---|

## IB\_27.4 MARKETING CONTROLLING

|                                  |   |
|----------------------------------|---|
| <b>EQUIVALENT</b>                | AT_27.1   |
| <b>RESPONSIBLE PROFESSOR</b>     | N.N.  |
| <b>TYPE</b>                      | Lecture   |
| <b>SIZE OF GROUP</b>             | Up to 60  |
| <b>CREDIT POINTS</b>             | 2 CP  |
| <b>CONTACT HOURS</b>             | 2 CH per Week   |
| <b>STUDY SEMESTER</b>            | 4 <sup>th</sup> Semester  |
| <b>OFFER</b>                     | Summer Term   |
| <b>LANGUAGE</b>                  | English   |
| <b>WORKLOAD</b>                  | 60 h  |
| <b>PREREQUISITES</b>             | None  |
| <b>RECOMMENDED PREREQUISITES</b> | IB_18   |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Assignment, or any combination  |
| <b>LEARNING OUTCOMES</b>         | The students will learn about the main instruments to plan, steer and control marketing decisions either on a strategic or on an operational marketing level. As a first step, different definitions of marketing, controlling and marketing controlling are considered. Different types of key performance indicators which are the basis for marketing controlling are presented in detail. Building on that theoretical foundation the students should be able to understand and apply common instruments of marketing controlling.  |
| <b>BIBLIOGRAPHY</b>              | Kotler, P., G. Armstrong, V. Wong and J. Saunders (2010) <i>Principles of Marketing</i> , 5 <sup>th</sup> ed.<br><br>Kotler, P. and K. L. Keller (2012) <i>Marketing Management</i> , 14 <sup>th</sup> ed., Boston, Columbus, Indianapolis, New York, San Francisco.  |
| <b>CONTENT</b>                   | The course will focus on different instruments applied in marketing controlling. Discussing different operational and strategic instruments that could be valuable to evaluate marketing efforts, the students will get to know new methods as well as instruments that they have used in other business contexts. Main topics are: <ul style="list-style-type: none"> <li>• Introduction to Marketing-Controlling</li> <li>• Current Challenges in Marketing</li> <li>• Growing Impact of Marketing-Controlling</li> <li>• Basic Market Figures</li> <li>• Marketing-Controlling – Definition, applications and elements</li> <li>• Tools of Strategic Marketing-Controlling (e.g. Gap-Analysis, Portfolio-Analysis, Lifecycle-Analysis, Portfolio-Analysis, Benchmarking, Balanced Scorecard)</li> <li>• Tools of Operational Marketing-Controlling (e.g. Direct Costing Method, Target Costing, Break-Even Analysis, ABC Analysis)</li> <li>• Practical applications of Marketing-Controlling (Product-Controlling, Price-Controlling, Sales-Controlling, Communications-Controlling)</li> </ul> |

## IB\_27.5 AUDITING

|                                  |  |
|----------------------------------|--|
| <b>EQUIVALENT</b>                | TL_27.1  |
| <b>RESPONSIBLE PROFESSOR</b>     | Prof. Dr. Philipp Schorn   |
| <b>TYPE</b>                      | Lecture  |
| <b>SIZE OF GROUP</b>             | Up to 60   |
| <b>CREDIT POINTS</b>             | 2 CP   |
| <b>CONTACT HOURS</b>             | 2 CH per Week  |
| <b>STUDY SEMESTER</b>            | 4 <sup>th</sup> Semester   |
| <b>OFFER</b>                     | Summer Term  |
| <b>LANGUAGE</b>                  | English  |
| <b>WORKLOAD</b>                  | 60 h   |
| <b>PREREQUISITES</b>             | None   |
| <b>RECOMMENDED PREREQUISITES</b> | IB_7, IB_14  |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>         | <p>This course develops an understanding of the importance of financial statement auditing for the functioning of capital markets. By the end of the course, students are expected to understand and be able to apply the key steps of a financial statement audit as well as the professional responsibilities of an auditor. The concepts of risk assessment, evidence and materiality are introduced. Students appreciate the need for auditing standards as well as ethical standards. Furthermore the students develop an understanding of different types of auditing procedures and learn to apply key auditing procedures for obtaining audit evidence based on the risk based audit approach. Students are to develop a strong conceptual basis and critically evaluate different types of procedures.</p>  |
| <b>BIBLIOGRAPHY</b>              | <p>Collings, S. (2011) <i>Interpretation and application of international standards on auditing</i>, Chichester, West Sussex, U.K: Wiley.</p> <p>Eilifsen, A. E., J. W. Messier, S. M. Glover, and D. F. Prawitt (2010) <i>Auditing &amp; Assurance Services</i>, 2<sup>nd</sup> int. ed., London: McGraw-Hill.</p> <p>Marten, K.-U., R. Quick, and K. Ruhnke (2011) <i>Wirtschaftsprüfung. Grundlagen des betriebswirtschaftlichen Prüfungswesens nach nationalen und internationalen Normen</i>, 4<sup>th</sup> ed., Stuttgart: Schaeffer-Poeschel.</p>  |
| <b>CONTENT</b>                   | <p>The course provides an overview and understanding of the public accounting profession and the professional standards utilized in providing auditing and other assurance services, and reporting on financial statements.</p> <p>The main topics are:</p> <ul style="list-style-type: none"> <li>• Introduction to auditing: Demand for auditing and assurance and an overview of audit process</li> <li>• Financial statement auditing environment: Regulation of the accounting and auditing profession, national and international auditing standards, ethics and independence, auditor liability.</li> <li>• Basic audit concepts: Risk assessment, materiality and evidence</li> <li>• Auditing process: client acceptance and audit planning, auditing internal control, statistical and non-statistical tools for auditing, auditing selected business processes</li> <li>• Completing the audit and reporting on the financial statement audit.</li> </ul> |

## IB\_27.6 SELECTED IFRS STANDARDS

|                                  |  |
|----------------------------------|--|
| <b>EQUIVALENT</b>                | TL_27.6  |
| <b>RESPONSIBLE PROFESSOR</b>     | Prof. Dr. Philipp Schorn   |
| <b>TYPE</b>                      | Lecture  |
| <b>SIZE OF GROUP</b>             | Up to 60   |
| <b>CREDIT POINTS</b>             | 2 CP   |
| <b>CONTACT HOURS</b>             | 2 CH per Week  |
| <b>STUDY SEMESTER</b>            | 4 <sup>th</sup> Semester   |
| <b>OFFER</b>                     | Summer Term  |
| <b>LANGUAGE</b>                  | English  |
| <b>WORKLOAD</b>                  | 60 h   |
| <b>PREREQUISITES</b>             | None   |
| <b>RECOMMENDED PREREQUISITES</b> | IB_14  |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>         | The aim of this course is to extend student's knowledge of Selected International Financial Reporting Standards (IFRS). The students understand the main rules and know how to apply them. They evaluate the rules critically and compare them with German financial accounting rules. The students understand the effect of accounting options on earnings management. They are finally familiar with the different types of selected IFRS standards.   |
| <b>BIBLIOGRAPHY</b>              | <p>Elliott, B. and J. Elliott (2013) <i>Financial accounting and reporting</i>, 16<sup>th</sup> ed., Essex, England: Prentice Hall/Financial Times.</p> <p>IASB (2013) <i>International Financial Reporting Standards</i>.</p> <p>Kothari, J. and Barone, E. (2011) <i>Advance Financial Accounting: An International Approach</i>. 1<sup>st</sup> ed., Harlow: Prentice Hall.</p> <p>Pellens, B., R. U. Fülbier, J. Gassen, and T. Sellhorn, (2011) <i>Internationale Rechnungslegung</i>. 8<sup>th</sup> ed. Stuttgart: Schaeffer-Poeschel.</p> <p>Picker, R. and Leo, K., and Loftus, J. and Wise, V and Clark, K. and Alfredson, K. (2013) <i>Applying International Financial Reporting Standards</i>. 3<sup>rd</sup> ed. Chichester: Wiley &amp; Sons.</p> <p>Ward, A. M. and C. Deegan (2013) <i>Financial Accounting and Reporting: An International Approach</i>, 1<sup>st</sup> ed., London: McGraw-Hill.</p>  |
| <b>CONTENT</b>                   | <p>The module examines IFRS accounting and its embedding in international capital markets as well as the relevance of political influence on IFRS. Main topics to be discussed include:</p> <ul style="list-style-type: none"> <li>• Introduction: Review of the user of financial statements and the main concepts of IFRS</li> <li>• Discussion of selected standards, e.g.: <ul style="list-style-type: none"> <li>○ Accounting for financial instruments (IAS 32; IAS 39; IFRS 7 and IFRS 9)</li> <li>○ Accounting for leases (IAS 17)</li> <li>○ Accounting for impairments (IAS 36)</li> <li>○ Accounting for employee benefits (IAS 19, IFRS 2)</li> <li>○ Earnings per share (IAS 33)</li> <li>○ Segment reporting (IFRS 8)</li> </ul> </li> <li>• Discussion of current developments with regard to new standards and global harmonization of accounting.</li> </ul> <p>The course provides a basis for the deeper understanding of international financial reporting</p> |

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|  | standards and for analyzing financial statements prepared in accordance with IFRS. Furthermore students are supposed to critically evaluate the covered standards and contrast them with national accounting rules. |
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**IB\_27.7 JUSTICE AND FAIRNESS IN THE MARKET ECONOMY**

|                                  |  |
|----------------------------------|--|
| <b>EQUIVALENT</b>                | GD_27.4  |
| <b>RESPONSIBLE PROFESSOR</b>     | Prof. Dr. habil. Gregor van der Beek   |
| <b>TYPE</b>                      | Lecture  |
| <b>SIZE OF GROUP</b>             | Up to 60   |
| <b>CREDIT POINTS</b>             | 2 CP   |
| <b>CONTACT HOURS</b>             | 2 CH per Week  |
| <b>STUDY SEMESTER</b>            | 4 <sup>th</sup> Semester   |
| <b>OFFER</b>                     | Summer Term  |
| <b>LANGUAGE</b>                  | English  |
| <b>WORKLOAD</b>                  | 60 h   |
| <b>PREREQUISITES</b>             | None   |
| <b>RECOMMENDED PREREQUISITES</b> | IB_5, IB_16  |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>         | The aim of the course is to provide a deeper understanding of competing approaches to and concepts of Justice and Fairness, ranging from Kant's Idealism to Bentham's Utilitarianism, and from Nozick's libertarianism to Marx 's Communism. And to achieve the capability to apply these approaches and concepts to real-world phenomena in capitalist market economies.  |
| <b>BIBLIOGRAPHY</b>              | Kay, J. (2006) <i>The Truth About Markets: Why Some Nations are Rich But Most Remain Poor</i> , London: Penguin Books.<br><br>Shafer-Landau, R. (2012) <i>Ethical Theory: An Anthology</i> , Malden, MA; Blackwell Philosophy Anthologies.   |
| <b>CONTENT</b>                   | The classes are held as seminars in which the students play an active role in developing the content of the course. The course starts with introductory readings from different backgrounds:<br><br>The theories covered include <ul style="list-style-type: none"> <li>• utility theory,</li> <li>• pareto optimum,</li> <li>• social welfare,</li> <li>• Kant's Idealism</li> <li>• Bentham's / Utilitarianism</li> <li>• Nozick's libertarianism</li> <li>• Marx 's Communism</li> <li>• equal opportunity</li> <li>• fair procedures</li> </ul> <p>On this basis the students are required to present a topic of their own interest in the field of fairness and justice in the market economy, and lead the group discussion.</p> |



## IB\_27.8 SOCIAL STRUCTURE AND SOCIAL INEQUALITY

|                                  |  |
|----------------------------------|--|
| <b>EQUIVALENT</b>                | GD_9.1   |
| <b>RESPONSIBLE PROFESSOR</b>     | Prof. Dr. Ingrid Jungwirth   |
| <b>TYPE</b>                      | Lecture  |
| <b>SIZE OF GROUP</b>             | Up to 90   |
| <b>CREDIT POINTS</b>             | 2 CP   |
| <b>CONTACT HOURS</b>             | 2 CH per Week  |
| <b>STUDY SEMESTER</b>            | 4 <sup>th</sup> Semester   |
| <b>OFFER</b>                     | Summer Term  |
| <b>LANGUAGE</b>                  | English  |
| <b>WORKLOAD</b>                  | 60 h   |
| <b>PREREQUISITES</b>             | None   |
| <b>RECOMMENDED PREREQUISITES</b> | None   |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>         | <p>After successful completion of this module, students will be able to identify various dimensions of social structure and stratification. Understanding basic concepts of theories of social inequality and social stratification are the central outcomes of this course. Students will learn that different dimensions of inequality intersect and reinforce one another. The courses within this module will focus on the question how ,race"/ethnicity, class, gender, and age intersect in the structure of a given society. Understanding that ranking systems based on categories like wealth, gender, ,race"/ethnicity, or age form important structural features of society, is a further learning outcome in this course. The distribution of power and resources is related to these structures in society. Students will learn how these social structures have important consequences for individuals" opportunities and experiences.</p> |
| <b>BIBLIOGRAPHY</b>              | <p>Blau, P. (1994) <i>Structural Contexts of Opportunities</i>, Chicago, IL: University of Chicago Press.</p> <p>Grusky, D.B. and S. Szélny (Eds) (2007) <i>The Inequality Reader. Contemporary and Foundational Readings in Race, Class, and Gender</i>, Cambridge: Westview Press.</p> <p>Hradil, P. (2004) <i>The Social Structure of Postindustrial Societies</i>, London: Sage Publications.</p> <p>Zack, N., L. Shrage and C. Sartwell (Eds.) (1998) <i>Race, Class, Gender, and Sexuality. The Big Questions</i>, Malden: Blackwell Publishers.</p>   |
| <b>CONTENT</b>                   | <p>This lecture gives insight in theories of social inequality and social stratification. Life chances are distributed unequally in society. One important issue of theories of social inequality is to understand to what extent belonging to a certain social strata or social group determines participation in economy and society. Questions raised are: Why does social inequality exist? How is it being reproduced? What are the dimensions of social stratification and social inequality? How has social inequality developed during time? What are issues of inequality today? After learning about basic concepts of social stratification, we will discuss the intersectionality of inequalities.</p>   |

## IB\_27.9 FINANCING AND GOVERNANCE OF NON-PROFIT ORGANISATIONS

|                                  |   |
|----------------------------------|---|
| <b>EQUIVALENT</b>                | -   |
| <b>RESPONSIBLE PROFESSOR</b>     | N.N.  |
| <b>TYPE</b>                      | Lecture   |
| <b>SIZE OF GROUP</b>             | Up to 30  |
| <b>CREDIT POINTS</b>             | 2 CP  |
| <b>CONTACT HOURS</b>             | 2 CH per Week   |
| <b>STUDY SEMESTER</b>            | 5 <sup>th</sup> Semester  |
| <b>OFFER</b>                     | Winter Term   |
| <b>LANGUAGE</b>                  | English   |
| <b>WORKLOAD</b>                  | 60 h  |
| <b>PREREQUISITES</b>             | None  |
| <b>RECOMMENDED PREREQUISITES</b> | None  |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Oral Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>         | <p>Upon successful completion of the course students will be able to apply their knowledge about fundraising and financing strategies for non-profit organisations and examine the benefits of creating fundraising development strategies that reach out to diverse communities. Moreover, they will be able to analyse the data from the information-gathering process that pertains to fundraising and review a series of specified suggestions for developing more inclusive fundraising and financing strategies. At the end of the course students will be able to understand how non-profit organisations are financed and how to gather sources for financing NPOs and how these sources are currently utilized. They will have dealt with microeconomic, other supporting alternative non-profit missions and services from different sources of income. Moreover, the students will be familiar with the particular challenges and issues associated with non-profit dependence on alternative sources of operating income at different stages of organisational development and in different fields of activity. Furthermore students are able to analyse the process of fundraising critically.</p> |
| <b>BIBLIOGRAPHY</b>              | <p>Coe, C. K. (2011) <i>Nonprofit Financial Management: A Practical Guide</i>, 1<sup>st</sup> ed., Wiley.</p> <p>Gross M. J. (2010) <i>Financial and Accounting Guide for Not-for-Profit Organizations (Financial and Accounting Guide for Not for Profit Organizations Cumulative Supplement)</i>, 7<sup>th</sup> ed., Wiley.</p> <p>Hopt, K.J. (2010) <i>Comparative Corporate Governance of Non-Profit Organizations</i>, 1<sup>st</sup> ed., Cambridge University Press.</p> <p>Newman, D. S. (2002) <i>Opening Doors: Pathways to Diverse Donors</i>, 1<sup>st</sup> ed., John Wiley &amp; Sons.</p> <p>Wolf, T. (1999) <i>Managing a Nonprofit Organization in the Twenty-First Century</i>, Fireside / Simon &amp; Schuster.</p> <p>Young, D. R. (2006) <i>Financing Nonprofits: Putting Theory into Practice</i>, 1<sup>st</sup> ed., New York: AltaMira Press.</p>   |
| <b>CONTENT</b>                   | <p>Fundraising is one of the most important assignments of a non-profit organisation to guarantee its advancement as a charitable organisation. Major topics will include:</p> <ul style="list-style-type: none"> <li>• introduction to NPOs</li> <li>• perspective on non-profit missions and financing</li> <li>• ways to raise the funds for NPOs financial planning for NPOs</li> <li>• benefits of inclusive fundraising</li> </ul>  |

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|  | <ul style="list-style-type: none"> <li>• cost-effective management of non-profit organizations</li> <li>• cost control</li> <li>• developing action plans for fundraising and financing</li> <li>• the full range of financial management topics, including accounting, internal controls, auditing, evaluating financial condition, budgeting, cash management and banking, purchasing and contracting, borrowing, and risk management</li> </ul> <p>This course consists of lectures and case studies. Students will be asked to participate in course discussions concerning the topics covered in the lectures.</p> |
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**IB\_27.10 DEMOGRAPHIC DEVELOPMENTS**

|                                  |  |
|----------------------------------|--|
| <b>EQUIVALENT</b>                | IR_27.11   |
| <b>RESPONSIBLE PROFESSOR</b>     | N.N.   |
| <b>TYPE</b>                      | Lecture  |
| <b>SIZE OF GROUP</b>             | Up to 60   |
| <b>CREDIT POINTS</b>             | 2 CP   |
| <b>CONTACT HOURS</b>             | 2 CH per Week  |
| <b>STUDY SEMESTER</b>            | 5 <sup>th</sup> Semester   |
| <b>OFFER</b>                     | Winter Term  |
| <b>LANGUAGE</b>                  | English  |
| <b>WORKLOAD</b>                  | 60 h   |
| <b>PREREQUISITES</b>             | None   |
| <b>RECOMMENDED PREREQUISITES</b> | None   |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>         | <p>The course is designed to introduce students to basic concepts of demographic measurement and modelling used to study changes in population size and composition. The course covers basic measures of mortality, fertility and migration; life table construction; multiple decrement life tables; stable populations; population projections; and age patterns of vital events. Students will learn to apply demographic methods through a series of weekly problem sets. They become familiar with major demographic trends and their implications for development and public policy.</p>   |
| <b>BIBLIOGRAPHY</b>              | <p>Bonin, H. (2010) <i>Generational Accounting: Theory and Application (Population Economics)</i>, Berlin: Springer.</p> <p>Dunne, T., M. Kurki, and S. Smith, eds. (2010) <i>International Relations Theories: Discipline and Diversity</i>, Oxford: Oxford University Press.</p> <p>Dyson, T. (2010) <i>Population and Development: The Demographic Transition</i>, Zed Books Ltd.</p> <p>Hamm, I., H. Seitz, and M. Werding, eds. (2010) <i>Demographic Change in Germany: The Economic and Fiscal Consequences</i>, Berlin: Springer.</p> <p>Malmberg, B. et al. (2012) <i>Global Population Ageing and Migration in Europe</i>, London: Routledge.</p> <p>Preston, S., P. Heuveline, and M. Guillot (2001) <i>Demography: Measuring and Modeling Population Processes</i>, Oxford: Blackwell.</p> <p>Shyrock S, Siegel JS, Stockwell EG. (1976) <i>The Methods and Materials of Demography</i>. Academic Press.</p> <p>Weeks, J. R. (2002). <i>Population: An Introduction to Concepts &amp; Issues</i>. Australia:</p> |

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|                | Wadsworth.<br><br>Wenig, A. and K. F. Zimmermann (1989) <i>Demographic Change and Economic Development</i> , Berlin / Heidelberg: Springer.   |
| <b>CONTENT</b> | <p>Demography-related policies are situated within a structural tension: Firstly, the political room of manoeuvre for democratic governments as well as the measurable effects are limited. Secondly, but related to the first point, the general question still is under debate whether demographic changes and developments can or should legitimately be within the scope of public steering in liberal states and societies. Thirdly, however, demographic developments have to be taken into account and reflected in different policy fields in order to provide legitimate and efficient public policy and governance results. The lecture provides both an overview of and insights into the complex and dynamic field of demographic developments and analyses their impacts on political, social and economic changes. In theorising demographic developments, the lecture follows a broad perspective, ranging from governance approaches to biopolitical assessments and gender-focused discussions. As demographic developments play an important role in both domestic and international politics the lecture will present domestic as well as international case examples.</p> <p>In a first step the basic aims, core concepts and methods of demographic research and policies will be introduced and discussed. The relationship between demographic investigation and population policies will be examined from different empirical, conceptual and theoretic angles.</p> <p>In a second step challenges and chances induced by demographic developments in different fields of public policy will be examined. The impact of demographic developments on the welfare and health system, on education policies and on economic dynamics will be discussed. Also, the role of migration as well as discursive and cultural representation of demographic developments will be reflected. The empirical focus of this session will be on domestic developments within democratic societies, while the empirical examples are drawn mainly from Germany and Europe. Finally, the course turns to the international dimension of demographic developments. The possibilities, the need and the limits of global population policies will be described. Selected international case examples, including demographic developments in the P.R. China, in Singapore, in Russia, the Maghreb and the Middle East are introduced. While giving a broad international overview, these cases basically are selected as systematic examples and stand for different international demographic trends.</p> |

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**IB\_27.11 GROUP ACCOUNTING**

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|----------------------------------|--------------------------|
| <b>EQUIVALENT</b>                | TL_27.15                 |
| <b>RESPONSIBLE PROFESSOR</b>     | Prof. Dr. Philipp Schorn |
| <b>TYPE</b>                      | Lecture                  |
| <b>SIZE OF GROUP</b>             | Up to 60                 |
| <b>CREDIT POINTS</b>             | 2 CP                     |
| <b>CONTACT HOURS</b>             | 2 CH per Week            |
| <b>STUDY SEMESTER</b>            | 5 <sup>th</sup> Semester |
| <b>OFFER</b>                     | Winter Term              |
| <b>LANGUAGE</b>                  | English                  |
| <b>WORKLOAD</b>                  | 60 h                     |
| <b>PREREQUISITES</b>             | None                     |
| <b>RECOMMENDED PREREQUISITES</b> | IB_14                    |

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| <b>POSSIBLE EXAMINATION</b> | Written Exam, Assignment, or any combination  |
| <b>LEARNING OUTCOMES</b>    | <p>At the end of the course, students should have a basic knowledge of group accounting, the most complex topic in financial accounting. They will be familiar with the special significance of using IFRS for group accounting and different group structures and their consequences on group accounting. Students are to learn to apply the basics in establishing consolidated financial statements according to IFRS. Further goals of this course:</p> <ul style="list-style-type: none"> <li>• improve the ability to interpret and use financial statements describing the financial condition and operating result of affiliated business entities, including multinational organisations.</li> <li>• develop a thorough understanding of different national and international accounting regulations with respect to group accounting</li> <li>• expand the technical proficiency in accounting for transactions involving partnerships and affiliated business enterprises and in the preparation of consolidated financial statements</li> <li>• prepare financial statements for groups of companies in accordance with the requirements of International Accounting Standards and International Financial Reporting Standards</li> </ul> |
| <b>BIBLIOGRAPHY</b>         | <p>Elliott, B. and J. Elliott (2013) <i>Financial accounting and reporting</i>. 16<sup>th</sup> ed., Essex, England: Prentice Hall/Financial Times.</p> <p>IASB (2013) <i>International Financial Reporting Standards</i>.</p> <p>Coenberg, A. G., A. Haller, and W. Schultze (2009) <i>Jahresabschluss und Jahresabschlussanalyse</i> 21<sup>st</sup> ed., Stuttgart: Schaeffer-Poeschel.</p> <p>Picker, R., K. Leo, J. Loftus, V. Wise, K. Clark and K. Alfredson (2013) <i>Applying International Financial Reporting Standards</i>. 3<sup>rd</sup> ed., Chichester: Wiley &amp; Sons.</p> <p>Ward, A. M. and C. Deegan (2013) <i>Financial Accounting and Reporting: An International Approach</i>, 1<sup>st</sup> ed., London: McGraw-Hill.</p>  |
| <b>CONTENT</b>              | <p>The principal aim is to continue students' education in this field through an examination of more complex accounting issues. This course explores the key principles of group accounting, as this type of company structure is most prevalent for stock-listed corporations. Main topics include:</p> <ul style="list-style-type: none"> <li>• Introduction to group reporting</li> <li>• Adjusting single accounts for consolidation</li> <li>• Capital consolidation and elimination of intra-group transactions (IFRS 3, IAS 27; IFRS 10)</li> <li>• Accounting for investments in associates and joint ventures (IAS 28)</li> <li>• Accounting for foreign currency transactions (IAS 21)</li> <li>• New developments in accounting with regard to group accounting</li> </ul>   |

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**IB\_27.12 HEALTH ECONOMICS**

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|------------------------------|----------------------------|
| <b>EQUIVALENT</b>            | GD_23.2                    |
| <b>RESPONSIBLE PROFESSOR</b> | Prof. Dr. Ingrid Jungwirth |
| <b>TYPE</b>                  | Lecture                    |
| <b>SIZE OF GROUP</b>         | Up to 90                   |
| <b>CREDIT POINTS</b>         | 2 CP                       |
| <b>CONTACT HOURS</b>         | 2 CH per Week              |

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| <b>STUDY SEMESTER</b>            | 5 <sup>th</sup> Semester   |
| <b>OFFER</b>                     | Summer Term  |
| <b>LANGUAGE</b>                  | English  |
| <b>WORKLOAD</b>                  | 60 h   |
| <b>PREREQUISITES</b>             | None   |
| <b>RECOMMENDED PREREQUISITES</b> | IB_5   |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>         | The students will be able to analyze the Health Sector and Health Systems from an economic point of view, and to place this specific analytical perspective into an interdisciplinary framework.   |
| <b>BIBLIOGRAPHY</b>              | <p>Folland, S., A. C. Goodman and M. Stano (2007) <i>The Economics of Health and Health Care</i>, 5<sup>th</sup> ed., New Jersey.</p> <p>Santerre, R. E. and S. P. Neun (2007) <i>Health Economics</i>, 4<sup>th</sup> ed., Mason (USA).</p> <p>World Health Organisation (2005) <i>World Health Organisation, European Observatory on Health Care Systems</i>, Health for all Database – HFA-DB.</p> <p>van der Beek, K. and G. van der Beek (2011) <i>Gesundheitsökonomik</i>, 1<sup>st</sup> ed., München.</p>  |
| <b>CONTENT</b>                   | This class provides in a first step a survey of the standard economic approach to the Health Sector and Health Systems. Hence, the focus is on the allocation and distribution of health goods and services. Their demand and supply, and the one of health insurances will be analyzed, with a special emphasis on market failure aspects, such as asymmetric information and externalities. In addition fundamental questions of Economic Evaluation and Managed Care will be introduced. In a second step this economic point of view will be applied to recent Health Sector issues and set into an interdisciplinary framework. |

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**IB\_27.13 ASPECTS OF BUSINESS TAXATION**

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|----------------------------------|--|
| <b>EQUIVALENT</b>                | -  |
| <b>RESPONSIBLE PROFESSOR</b>     | Prof. Dr. Ralf Klapdor   |
| <b>TYPE</b>                      | Lecture  |
| <b>SIZE OF GROUP</b>             | Up to 30   |
| <b>CREDIT POINTS</b>             | 2 CP   |
| <b>CONTACT HOURS</b>             | 2 CH per Week  |
| <b>STUDY SEMESTER</b>            | 5 <sup>th</sup> Semester   |
| <b>OFFER</b>                     | Winter Term  |
| <b>LANGUAGE</b>                  | English  |
| <b>WORKLOAD</b>                  | 60 h   |
| <b>PREREQUISITES</b>             | None   |
| <b>RECOMMENDED PREREQUISITES</b> | None   |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Oral Exam, or any combination  |
| <b>LEARNING OUTCOMES</b>         | Through the successful participation in this Course the students should be able to explain the basic elements of the income tax, corporate income tax and the German trade tax. They can calculate the tax burden for these three taxes and compare the tax burden of partnerships and corporations. |

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| <b>BIBLIOGRAPHY</b> | <p>Amann, Robert (2013) <i>German Tax Guide</i>, 2<sup>nd</sup> ed., München: Hermann Luchterhand Verlag.</p> <p>Djanani, C., G. Brähler and C. Lösel (2007) <i>German Income Tax</i>, Frankfurt am Main: Verlag Recht und Wirtschaft GmbH.</p> <p>Wolff, F., D. Voelker, and K. Bott (2005) <i>German Tax and Business Law</i>, London: Sweet &amp; Maxwell.</p>   |
| <b>CONTENT</b>      | <p>Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• income tax: tax liabilities, tax base (profit types of income, surplus types of income, loss deduction, special expenses), tax tariff</li> <li>• corporate income: tax liabilities (tax assessment, taxable income, tax tariff), special questions (hidden profit distribution, interest barrier, non-deductible expenses) trade tax: types of business enterprises, assessment basis, additions (§ 8 TAA), reductions (§ 9 TAA), tax tariff and § 35 ITA</li> <li>• taxation of partnerships: two-stage profit determination, separate balance sheets, supplementary balance sheets, case study: compare the tax burden of corporations and partnerships</li> </ul> |

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#### IB\_27.14 MARKETING COMMUNICATION

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|----------------------------------|---|
| <b>EQUIVALENT</b>                | AT_27.13  |
| <b>RESPONSIBLE PROFESSOR</b>     | N.N.  |
| <b>TYPE</b>                      | Lecture   |
| <b>SIZE OF GROUP</b>             | Up to 60  |
| <b>CREDIT POINTS</b>             | 2 CP  |
| <b>CONTACT HOURS</b>             | 2 CH per Week   |
| <b>STUDY SEMESTER</b>            | 5 <sup>th</sup> Semester  |
| <b>OFFER</b>                     | Winter Term   |
| <b>LANGUAGE</b>                  | English   |
| <b>WORKLOAD</b>                  | 60 h  |
| <b>PREREQUISITES</b>             | None  |
| <b>RECOMMENDED PREREQUISITES</b> | IB_18   |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Assignment, or any combination  |
| <b>LEARNING OUTCOMES</b>         | The students will be able to explain the idea of marketing communications, particularly integrated marketing communications. Furthermore, they will understand classical and contemporary instruments of marketing communication and the chances and restrictions of their application.   |
| <b>BIBLIOGRAPHY</b>              | <p>Clow, Kenneth E. (2012) <i>Integrated Advertising, Promotion and Marketing Communications</i>, 5<sup>th</sup> ed.: Pearson.</p> <p>De Pelsmacker, P. / Geuens, M. / Van Den Bergh, J. (2013) <i>Marketing Communications – A European Perspective</i>, 5<sup>th</sup> ed.: Pearson.</p> <p>Egan, J. (2007) <i>Marketing Communications</i>: Cengage Learning.</p> <p>Levinson, J. C. and J. Levinson (2011) <i>Guerilla Marketing Remix – The Best of Guerilla Marketing</i>: Entrepreneur Media Inc.</p> <p>Shimp, T. A. (2013) <i>Advertising, Promotion and Other Aspects of Integrated Marketing</i>. 9<sup>th</sup></p> |

|                |  |
|----------------|--|
|                | ed.: Cengage Learning.   |
| <b>CONTENT</b> | <p>The focus of this course is to provide an overview over the most common instruments in Marketing Communications so that the students will be able to make use of those methods in practical situations. Main topics are:</p> <ul style="list-style-type: none"> <li>• Introduction to Marketing Communication (Current Challenges in Marketing, Definition of (integrated) Marketing Communication)</li> <li>• “Classical” Instruments in Marketing Communication (Advertising, Public Relations, Sales Promotion, Trade Fairs and Events)</li> <li>• Contemporary Instruments of Marketing Communication (Online Marketing Communication, Direct Marketing, Guerilla Marketing)</li> <li>• Controlling of Marketing Communication</li> </ul> |

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**IB\_27.15 SOCIAL THEORY AND POLICY**

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|----------------------------------|--|
| <b>EQUIVALENT</b>                | IR_27.13   |
| <b>RESPONSIBLE PROFESSOR</b>     | N.N.   |
| <b>TYPE</b>                      | Lecture  |
| <b>SIZE OF GROUP</b>             | Up to 60   |
| <b>CREDIT POINTS</b>             | 2 CP   |
| <b>CONTACT HOURS</b>             | 2 CH per Week  |
| <b>STUDY SEMESTER</b>            | 5 <sup>th</sup> Semester   |
| <b>OFFER</b>                     | Winter Term  |
| <b>LANGUAGE</b>                  | English  |
| <b>WORKLOAD</b>                  | 60 h   |
| <b>PREREQUISITES</b>             | None   |
| <b>RECOMMENDED PREREQUISITES</b> | IB_5, IB_24  |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Assignment, or any combination   |
| <b>LEARNING OUTCOMES</b>         | <p>On completion of this subject successful students will be able to discuss various theories seeking to explain social phenomena and to use these in order to evaluate social phenomenon. They will be able to distinguish these theories from economic and political science approaches and will be able to identify key political, social, and economic conflicts. In addition several fields of social policy will be discussed on the basis of social theory concepts.</p>              |
| <b>BIBLIOGRAPHY</b>              | <p>Barr, N. (2012) <i>The economics of the welfare state</i>, Oxford: Oxford University Press.</p> <p>Dean, H. (2006) <i>Social Policy</i>, Cambridge: Polity.</p> <p>Harrington, A. (2005) <i>Modern Social Theory</i>, Oxford: Oxford University Press.</p> <p>Hill, M. (2006) <i>Social Policy in the Modern World</i>, Malden, MA, Blackwell Publishers.</p> <p>Lemert, C. (2013) <i>Social Theory: The Multicultural, Global, and Classic Readings</i>, Bolder, Co, Westview Press.</p> |
| <b>CONTENT</b>                   | <p>Social theory is the theoretical oriented analysis of social core phenomena. First, the core issues and various schools of thought are introduced. The different approaches are contrasted and their implications for analysis and predictions are discussed. Second, the fields of social policy are reviewed and its various sub-areas are illustrated with contemporary examples. Issues include:</p>  |



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|  | <ul style="list-style-type: none"> <li>• poverty</li> <li>• inequality</li> <li>• equality of opportunity</li> <li>• social insurances</li> <li>• unemployment</li> <li>• health</li> <li>• health policy</li> <li>• old age pensions</li> <li>• education</li> <li>• religion/ethics</li> <li>• gender</li> <li>• welfare states</li> <li>• global social problems</li> </ul> <p>Taking social theory as basis and contrasting these with the political and economic perspectives the above mentioned issues are analysed.</p> |
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**IB\_27.16 INTERNATIONAL GENDER STUDIES**

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|----------------------------------|---|
| <b>EQUIVALENT</b>                | IR_27.12  |
| <b>RESPONSIBLE PROFESSOR</b>     | N.N.  |
| <b>TYPE</b>                      | Lecture   |
| <b>SIZE OF GROUP</b>             | Up to 60  |
| <b>CREDIT POINTS</b>             | 2 CP  |
| <b>CONTACT HOURS</b>             | 2 CH per Week   |
| <b>STUDY SEMESTER</b>            | 5 <sup>th</sup> Semester  |
| <b>OFFER</b>                     | Winter Term   |
| <b>LANGUAGE</b>                  | English   |
| <b>WORKLOAD</b>                  | 60 h  |
| <b>PREREQUISITES</b>             | None  |
| <b>RECOMMENDED PREREQUISITES</b> | None  |
| <b>POSSIBLE EXAMINATION</b>      | Written Exam, Assignment, or any combination  |
| <b>LEARNING OUTCOMES</b>         | Upon successful completion of the course students will be able to discuss the key concepts from the field of gender studies. They will be able to apply this knowledge to issues of global and international relevance; hence they will be able to discuss the main approaches used by the creation of political, economic and social theories in global context with focus on gender related themes. Additionally, graduates will be able to transfer the concepts, arguments, and results to the wider field of diversity.      |
| <b>BIBLIOGRAPHY</b>              | <p>Gatrell, C. and E. Swan (2008) <i>Gender and Diversity in Management: A Concise Introduction</i>, London: Sage.</p> <p>Klarsfeld, A. (2010) <i>International Handbook on Diversity Management at Work: Country Perspectives on Diversity and Equal Treatment</i>, Cheltenham: Edward Elgar.</p> <p>Peterson, V.S. and A.S. Runyan (1993) <i>Global Gender Issues: Dilemmas in World Politics</i>, Boulder, CO: Westview.</p> <p>Pilcher, J. (2004) <i>Fifty key Concepts in Gender Studies</i>. London: Sage Publications.</p> |
| <b>CONTENT</b>                   | The module will provide students with an introduction to the key concepts and issues from gender and diversity studies and will apply these to topics of international and global   |

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|  | <p>relevance. Examination of the implicit incorporation of gender differentiation in foundational concepts of political and international relations theories will be performed focusing on rights, law, governance, labour etc. Finally, current problems and discussions in relation to both masculine and feminine roles in the international context will be represented. It will become clear that men and women play consequently different roles and are observed in systematically different ways by world politics.</p> |
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**IB\_28 INTERNSHIP OR SEMESTER ABROAD**


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| <b>MODULE-NO.</b>                                     | IB_28   |
| <b>RESPONSIBLE PROFESSOR</b>                          | Supervisor  |
| <b>TYPE</b>   | Internship or Semester Abroad   |
| <b>CREDIT POINTS</b>                                  | 30 CP   |
| <b>CONTACT HOURS</b>                                  | <b>INTERNSHIP:</b> 20 weeks, full-time<br><b>SEMESTER ABROAD:</b> Depending on host university  |
| <b>SIGNIFICANCE OF MARK</b>                           | Unmarked  |
| <b>STUDY SEMESTER</b>                                 | 6 <sup>th</sup> Semester  |
| <b>OFFER</b>  | Summer Term   |
| <b>CLASSIFICATION</b>                                 | Required Course   |
| <b>PREREQUISITES</b>                                  | 90 CP   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None  |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | <b>INTERNSHIP</b> <ul style="list-style-type: none"> <li>• Recognition of Internship</li> <li>• Internship Report</li> </ul> <b>SEMESTER ABROAD</b> <ul style="list-style-type: none"> <li>• Recognition of host university and courses</li> <li>• 15 CP from host university</li> <li>• Report on Semester Abroad</li> </ul> |
| <b>LEARNING OUTCOMES</b>                              | Students are able to apply their knowledge gained during studies. Students are able to improve key competences, such as intercultural competences, presentation skills and social competence. Furthermore they are able to improve and apply their acquired knowledge.  |
| <b>BIBLIOGRAPHY</b>                                   | Topic Depending   |
| <b>CONTENT</b>  | Topic Depending   |

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**IB\_29 WORKSHOP: ACADEMIC WRITING (CERTIFICATE)**


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|------------------------------|---------------------|
| <b>MODULE-NO.</b>            | IB_29               |
| <b>EQUIVALENT</b>            | GD_29, IR_29, TL_29 |
| <b>RESPONSIBLE PROFESSOR</b> | N.N.                |
| <b>TYPE</b>                  | Workshop            |
| <b>SIZE OF GROUP</b>         | Up to 30            |
| <b>CREDIT POINTS</b>         | 5 CP                |

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| <b>CONTACT HOURS</b>                                  | 4 CH per Week  |
| <b>WORKLOAD</b>                                       | 150 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | Unmarked   |
| <b>STUDY SEMESTER</b>                                 | 7 <sup>th</sup> Semester   |
| <b>OFFER</b>  | Winter Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Certificate  |
| <b>POSSIBLE EXAMINATION</b>                           | Assignment   |
| <b>LEARNING OUTCOMES</b>                              | Students are able to apply gained knowledge for the process of academic writing. They know how to use important tools for writing a Thesis and are able to present their chosen topic appropriately.   |
| <b>BIBLIOGRAPHY</b>                                   | Fakultät Gesellschaft und Ökonomie der Hochschule Rhein-Waal (2011) <i>Academic Writing Manual</i> , mimeo.<br><br>Topic Dependent.  |
| <b>CONTENT</b>  | Main Topics to be covered: <ul style="list-style-type: none"> <li>• reviewing most important aspects for the academic writing process using examples</li> <li>• software application for academic writing (e.g. LaTeX, MS Word)</li> <li>• how to write essay-plan</li> <li>• appropriate presentation of thesis, e.g. abstract, poster and multimedia presentation</li> </ul> |

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## IB\_30 BUSINESS SIMULATION

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| <b>MODULE-NO.</b>            | IB_30                                       |
| <b>EQUIVALENT</b>            | -   |
| <b>RESPONSIBLE PROFESSOR</b> | N.N.  |
| <b>TYPE</b>                  | Lecture and accompanying Practical Training |
| <b>SIZE OF GROUP</b>         | Up to 30                                    |
| <b>CREDIT POINTS</b>         | 5 CP  |
| <b>CONTACT HOURS</b>         | 4 CH per Week                               |
| <b>WORKLOAD</b>              | 150 h                                       |
| <b>SIGNIFICANCE OF MARK</b>  | Unmarked                                    |
| <b>STUDY SEMESTER</b>        | 7 <sup>th</sup> Semester                    |

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| <b>OFFER</b>  | Winter Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Assignment   |
| <b>LEARNING OUTCOMES</b>                              | <p>This computer-based business simulation is designed for students to apply the concepts and applications learned throughout the education. It condenses business activities including marketing, operations and finance decisions. It is designed to provide students with the opportunity to engage in decision making in relation to improving overall operational effectiveness. Through the successful participation in this course the students develop their skills in the area of rhetoric, presentation technique and teamwork which was imparted in the module TL_11/IB_11. In small groups the students allocate the tasks, make decisions and prepare reports and presentations.</p> <p>The students are able to:</p> <ul style="list-style-type: none"> <li>• identify the factors which influence a firm's / organisation overall operational effectiveness</li> <li>• to apply learned behaviors in business management focusing in competence areas such as strategy, marketing operations, finance, and soft skills</li> <li>• critically assess the usefulness of business theoretical models in strategic management and business practice</li> <li>• organise and manage teams to ensure overall effectiveness</li> <li>• complete a critical review on the learning and business processes included in the business simulation</li> </ul> <p>Furthermore the students are capable to:</p> <ul style="list-style-type: none"> <li>• develop and present selected tasks out of the range of the financial management, resource management and market-orientated management by their own</li> <li>• investigate topics like product life cycles, personal qualifications, productivity, economisation, environmental aspects, stock prices and company values.</li> <li>• assign their existing theoretical business economical knowledge with support of the computer based business simulation on practical applications and evaluate thereby individual approaches, modify them and extend them if it is necessary in a creative way</li> <li>• judge complex decision situation under the circumstances of uncertainty and deduce possible actions from it</li> </ul> |
| <b>BIBLIOGRAPHY</b>                                   | Respectively basic Literature for the selected current topics.   |
| <b>CONTENT</b>  | <p>In this course students train and combine acquired knowledge, methods repertoire and social behavior. Main topics to be covered include:</p> <ul style="list-style-type: none"> <li>• competitive strategy</li> <li>• entrepreneurship and venture capital</li> <li>• consumer behavior</li> <li>• applied pricing strategy</li> <li>• marketing research</li> <li>• presentation of the topics and definition of the tasks</li> </ul>  |

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|  | <ul style="list-style-type: none"> <li>• preparation of the tasks</li> <li>• preparation of a project work</li> <li>• presentation of the project works</li> <li>• presentation of the developed solutions</li> </ul> |
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## IB\_31 PROJECT

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| <b>MODULE-NO.</b>                                     | IB_31  |
| <b>EQUIVALENT</b>                                     | -  |
| <b>RESPONSIBLE PROFESSOR</b>                          | N.N.   |
| <b>TYPE</b>   | Project  |
| <b>SIZE OF GROUP</b>                                  | Up to 30   |
| <b>CREDIT POINTS</b>                                  | 5 CP   |
| <b>CONTACT HOURS</b>                                  | 2 CH per week  |
| <b>WORKLOAD</b>                                       | 150 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 3%   |
| <b>STUDY SEMESTER</b>                                 | 7 <sup>th</sup> Semester   |
| <b>OFFER</b>  | Winter Term  |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | None   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Assignment   |
| <b>LEARNING OUTCOMES</b>                              | Students are able to use their knowledge for discussing current topics. They can use academic-skills for discussing, analysing and manage academic issues independently.   |
| <b>BIBLIOGRAPHY</b>                                   | <p>Gray, C. and E. Larson (2003) <i>Project Management: The Managerial Process</i>, McGraw-Hill International.</p> <p>Fakultät Gesellschaft und Ökonomie der Hochschule Rhein-Waal (2011) <i>Academic Writing Manual</i>, mimeo.</p> <p>Weissman, J. (2008) <i>Presenting to Win: The Art of Telling Your Story</i>, 2<sup>nd</sup> ed., Upper Saddle River, NJ: Prentice Hall.</p> <p>Further reading: topic dependent.</p> |
| <b>CONTENT</b>  | <p>The course gives an overview of all topics covered during studies and helps making linkages between those. Issues on current relevant topics are discussed and reviewed academically.</p> <p>Students have to work independently on a given task (e.g. research area, current issue), which needs to be reflected and discussed academically.</p>   |

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**IB\_32 BACHELOR THESIS**


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| <b>MODULE-NO.</b>                                     | IB_32  |
| <b>RESPONSIBLE PROFESSOR</b>                          | Supervisor   |
| <b>TYPE</b>   | Thesis   |
| <b>CREDIT POINTS</b>                                  | 12 CP  |
| <b>WORKLOAD</b>                                       | 360 h  |
| <b>SIGNIFICANCE OF MARK</b>                           | 7.1%   |
| <b>STUDY SEMESTER</b>                                 | 7 <sup>th</sup> Semester   |
| <b>OFFER</b>  | Winter and Summer Term   |
| <b>LANGUAGE</b>                                       | English  |
| <b>CLASSIFICATION</b>                                 | Required Course  |
| <b>PREREQUISITES</b>                                  | 175 CP   |
| <b>RECOMMENDED PREREQUISITES</b>                      | None   |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination  |
| <b>POSSIBLE EXAMINATION</b>                           | Thesis   |
| <b>LEARNING OUTCOMES</b>                              | <p>Students are able to:</p> <ul style="list-style-type: none"> <li>• analyse a given task academically while using scientific methods.</li> <li>• acquire possible solutions</li> <li>• outline solutions reasonably</li> </ul> |
| <b>BIBLIOGRAPHY</b>                                   | <p>Fakultät Gesellschaft und Ökonomie der Hochschule Rhein-Waal (2011) <i>Academic Writing Manual</i>, mimeo.</p> <p>Topic Dependent.</p>  |
| <b>CONTENT</b>  | Students are working on applied research topics in order to write a thesis on it. Topic and given Task will be specified by the responsible professor, respectively Supervisor.  |

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**IB\_33 COLLOQUIUM**


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|------------------------------|------------|
| <b>MODULE-NO.</b>            | IB_33      |
| <b>RESPONSIBLE PROFESSOR</b> | Supervisor |
| <b>TYPE</b>                  | Colloquium |
| <b>CREDIT POINTS</b>         | 3 CP       |
| <b>CONTACT HOURS</b>         | 8 CH       |
| <b>WORKLOAD</b>              | 90 h       |
| <b>SIGNIFICANCE OF MARK</b>  | 1.8%       |

|   |   |
|---|---|
| <b>STUDY SEMESTER</b>                                 | 7 <sup>th</sup> Semester  |
| <b>OFFER</b>  | Winter and Summer Term  |
| <b>LANGUAGE</b>                                       | English   |
| <b>CLASSIFICATION</b>                                 | Required Course   |
| <b>PREREQUISITES</b>                                  | 207 CP  |
| <b>RECOMMENDED PREREQUISITES</b>                      | None  |
| <b>REQUIREMENTS FOR THE AWARDING OF CREDIT POINTS</b> | Examination   |
| <b>POSSIBLE EXAMINATION</b>                           | Oral Examination  |
| <b>LEARNING OUTCOMES</b>                              | Students are able to present solutions appropriately, e.g. Abstract, Poster and Multimedia Presentation. They are able to answer topic related questions and apply theoretical instruments. |
| <b>BIBLIOGRAPHY</b>                                   | Fakultät Gesellschaft und Ökonomie der Hochschule Rhein-Waal (2011) <i>Academic Writing Manual</i> , mimeo.<br><br>Topic Dependent.   |
| <b>CONTENT</b>  | The Bachelor-Thesis is being presented and discussed.   |